

OMA announces approval of Master Development Program for its 13 Airports for the 2026-2030 period

- ***Ps.16,005 million investment plan approved for OMA's 13 airports.***
- ***MDPs prioritize capacity expansion, operational modernization, technology, and sustainability.***

Mexico City, Mexico, December 18, 2025—Mexican airport operator Grupo Aeroportuario del Centro Norte, S.A.B. de C.V., known as OMA (NASDAQ: OMAB; BMV: OMA), announced that it has received approval of the Master Development Program (MDP) for each of its airports for the 2026–2030 period, granted by the Ministry of Infrastructure, Communications and Transportation (SICT) through the Federal Civil Aviation Agency (AFAC).

The 2026–2030 Master Development Programs contemplate committed investments of Ps.16,005 million, expressed in December 2024 pesos, aimed at comprehensively strengthening the infrastructure and operations of OMA's airport network. The programs prioritize the expansion and modernization of terminal facilities, the development and rehabilitation of aeronautical infrastructure, as well as the incorporation of equipment and technology, with a focus on optimizing operational processes, increasing installed capacity, and enhancing the passenger experience. These investments are designed to efficiently accommodate the expected growth in passenger and cargo demand over the five-year period.

In addition, the MDPs incorporate investments in sustainability, energy efficiency, and decarbonization projects, aimed at reducing the environmental impact of airport operations and strengthening the efficient use of resources. These investments include improvements in infrastructure, technology, and operational processes, and are aligned with OMA's sustainability strategy, contributing to a more efficient and environmentally responsible airport operation over the long term.

The committed investments corresponding to the approved Master Development Programs, expressed in thousands of pesos as of December 31, 2024, are as follows:

Airport	2026	2027	2028	2029	2030	Total
Acapulco	9,763	66,479	227,086	151,250	130,556	585,135
Ciudad Juárez	157,963	149,253	297,958	289,335	291,296	1,185,804
Culiacán	67,219	215,089	281,989	322,657	320,376	1,207,331
Chihuahua	14,536	76,998	165,250	196,438	217,487	670,709
Durango	25,931	118,134	114,307	82,658	92,779	433,809
Mazatlán	185,331	311,272	204,204	242,549	220,881	1,164,236
Monterrey	546,296	1,097,734	1,737,369	2,309,850	2,277,548	7,968,796
Reynosa	6,666	25,868	67,887	81,847	81,053	263,320
San Luis Potosí	7,098	145,230	249,319	86,468	87,968	576,084
Tampico	17,689	82,653	123,709	103,893	106,554	434,499
Torreón	95,639	78,059	185,448	161,514	156,210	676,871
Zacatecas	6,388	37,073	98,563	106,842	93,951	342,816
Zihuatanejo	11,397	62,197	151,258	144,457	126,325	495,633
Total	1,151,916	2,466,039	3,904,347	4,279,758	4,202,984	16,005,044

The approved Maximum Tariffs per workload unit¹ for each airport, expressed in pesos as of December 31, 2024 and adjusted by an annual real efficiency factor of 0.8%, are as follows:

Airport	2026	2027	2028	2029	2030
Acapulco	433.00	429.53	426.10	422.69	419.31
Ciudad Juárez	354.91	352.07	349.25	346.46	343.68
Culiacán	378.34	375.32	372.31	369.34	366.38
Chihuahua	373.04	370.06	367.10	364.16	361.25
Durango	432.26	428.80	425.37	421.97	418.59
Mazatlán	421.14	417.77	414.43	411.11	407.82
Monterrey	354.23	351.39	348.58	345.79	343.03
Reynosa	374.94	371.94	368.97	366.02	363.09
San Luis Potosí	338.13	335.42	332.74	330.08	327.44
Tampico	414.49	411.18	407.89	404.62	401.39
Torreón	420.12	416.76	413.42	410.11	406.83
Zacatecas	450.43	446.82	443.25	439.70	436.19
Zihuatanejo	456.39	452.74	449.12	445.53	441.96

¹ A workload unit is defined as one passenger or 100 kilograms of cargo.

This report may contain forward-looking information and statements. Forward-looking statements are statements that are not historical facts. These statements are only predictions based on our current information and expectations and projections about future events. Forward-looking statements may be identified by the words "believe," "expect," "anticipate," "target," "estimate," or similar expressions. While OMA's management believes that the expectations reflected in such forward-looking statements are reasonable, investors are cautioned that forward-looking information and statements are subject to various risks and uncertainties, many of which are difficult to predict and are generally beyond the control of OMA, that could cause actual results and developments to differ materially from those expressed in, or implied or projected by, the forward-looking information and statements. These risks and uncertainties include, but are not limited to, those discussed in our most recent annual report filed on Form 20-F under the caption "Risk Factors." OMA undertakes no obligation to update publicly its forward-looking statements, whether as a result of new information, future events, or otherwise.

About OMA

Grupo Aeroportuario del Centro Norte, S.A.B. de C.V., known as OMA, operates 13 international airports in nine states of central and northern Mexico. OMA's airports serve Monterrey, Mexico's third largest metropolitan area, the tourist destinations of Acapulco, Mazatlán, and Zihuatanejo, and nine other regional centers and border cities. OMA also operates the NH Collection Hotel inside Terminal 2 of the Mexico City airport and the Hilton Garden Inn at the Monterrey airport. OMA employs over 1,200 people to offer passengers and clients airport and commercial services in facilities. OMA is listed on the Mexican Stock Exchange (OMA) and on the NASDAQ Global Select Market (OMAB). Since December 2022, OMA is part of VINCI Airports, the world's leading private airport operator.

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