



Corporate presentation
April 2026

Disclaimer

This presentation may contain forward-looking information and statements. Forward-looking statements are statements that are not historical facts. These statements are only predictions based on our current information and expectations and projections about future events. Forward-looking statements may be identified by the words “believe,” “expect,” “anticipate,” “target,” “estimate,” or similar expressions. While OMA's management believes that the expectations reflected in such forward-looking statements are reasonable, investors are cautioned that forward-looking information and statements are subject to various risks and uncertainties, many of which are difficult to predict and are generally beyond the control of OMA, that could cause actual results and developments to differ materially from those expressed in, or implied or projected by, the forward-looking information and statements. These risks and uncertainties include, but are not limited to, those discussed in our most recent annual report filed on Form 20-F under the caption “Risk Factors.” OMA undertakes no obligation to update publicly its forward-looking statements, whether as a result of new information, future events, or otherwise.





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About the Company

28.9 million passengers served LTM April 2026

2 Hotels 
and
1 Industrial Park 

NH Collection Hotel in Terminal 2 of the Mexico City Airport

Hilton Garden Inn at Monterrey Airport

OMA VYNMSA at Monterrey Airport

3 Bonded Warehouses 

Monterrey (2)
Chihuahua

More than 1,300 employees

Committed to providing services of excellence to our passengers and clients.

Listed in BMV & Nasdaq

Also, part of the main index of the BMV (IPC)





Reasons to Invest

High potential and **diversified** asset **portfolio**.

Efficient management of costs and expenses.

Sustained **passenger growth**.

Commitment to safety, security and sustainability.

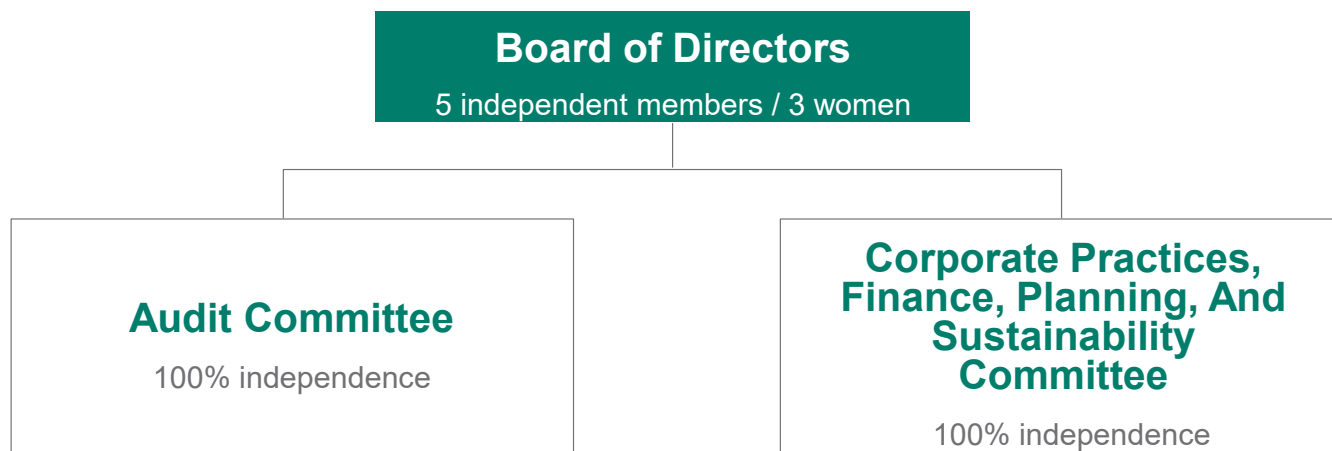
Attractive dual-till airport concession model.

Successful commercial and diversification **strategy**.

Part of the **largest private airport operator in the world**.

Constant **value generation**.

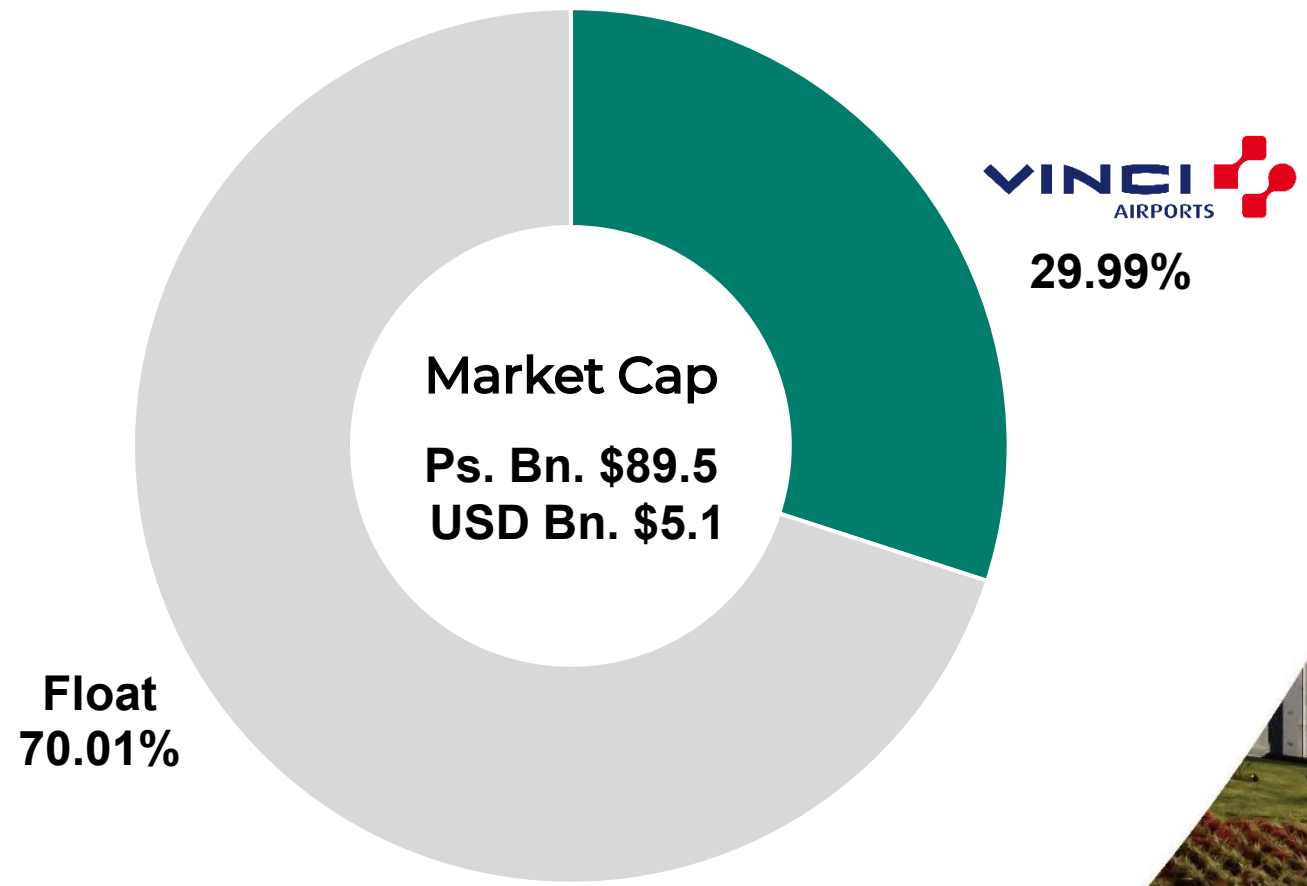
Corporate Governance



Management Team	Name	Position	
	Ricardo Dueñas Espriu	Chief Executive Officer	✈
	Ruffo Pérez Pliego	Chief Financial Officer	✈
	Adriana Díaz Galindo	General Counsel	✈
	Pierre Grosmaire	Chief Commercial Officer	✈
	Raful Zacarías	Chief Operating Officer	✈
	Yann Le Bihan	Chief Technical Officer	✈



Shareholders' Structure



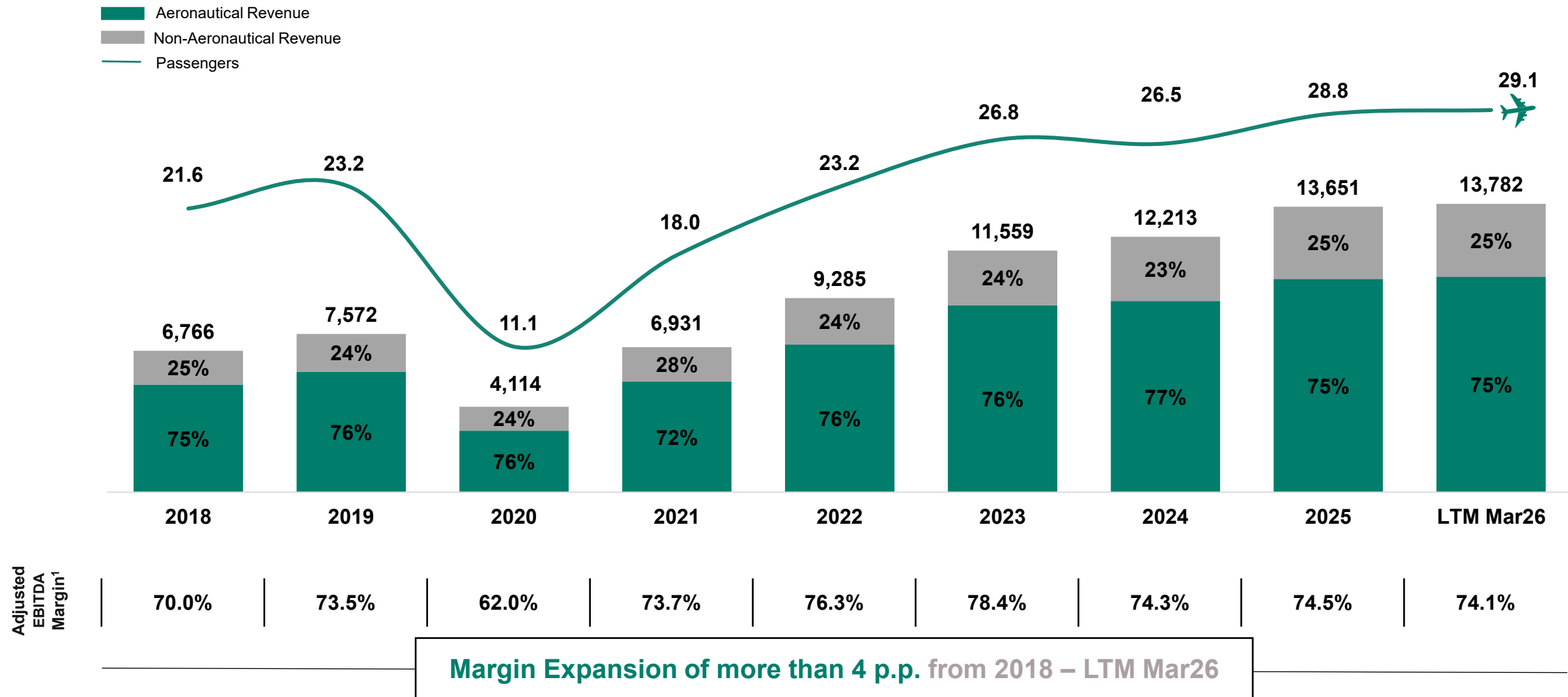
29.99%

Float
70.01%

Note: As of March 31, 2026
¹ Vinci Airports owns 14.8% through Servicios de Tecnología Aeroportuaria, S.A. de C.V. ("SETA") (12.9% BB Shares and 1.9% B Shares) and 15.1% through Concessoc 31, SAS, (B Shares). SETA and Concessoc 31 are subsidiaries of Vinci Airports.
² BMV Price Ps. 256.9 as of March 31, 2026. Exchange rate used: 17.6



Growing Revenue & Efficiency



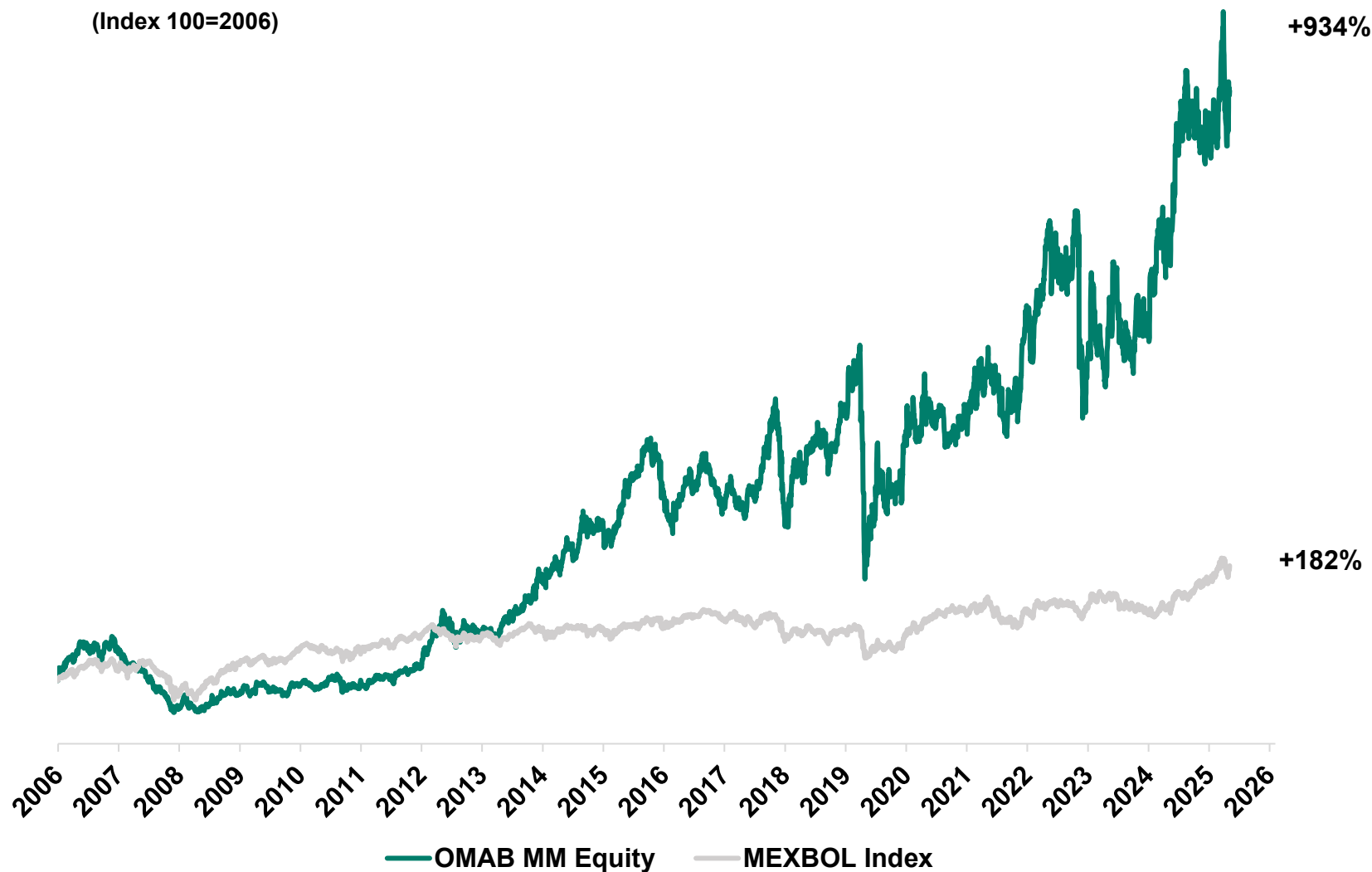
Note: All figures in millions of pesos. Passenger traffic in millions. Revenues exclude Construction Revenues
¹ Adjusted EBITDA Margin = Adjusted EBITDA / (Aeronautical + Non Aeronautical Revenues). Adjusted EBITDA = Operating income + Depreciation and Amortization + Major Maintenance Provision

Robust Stock Performance

Strong Price Performance

(OMA returns vs MEXBOL Index)

(Index 100=2006)



Note: Prices from November 28, 2006 (OMA's IPO) to March 31, 2026



Commitment with the Environment

ESG AWARENESS:

At OMA, we are committed to raising awareness about sustainability through various events.

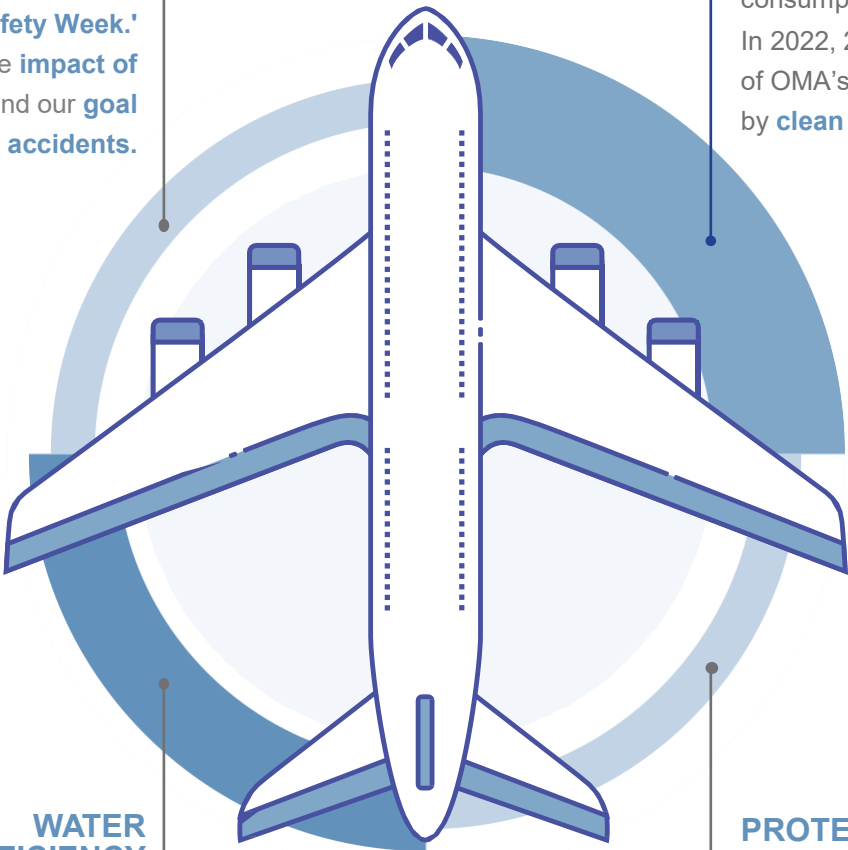
This year, we hosted two significant events: **'Environmental Week'** and **'Safety Week.'**

These events focused on the **impact of aviation on the environment** and our **goal of achieving zero accidents.**

ENERGY EFFICIENCY

Solar parks installed in all 13 airports, providing **14.2%** of OMA's energy consumption in 2024.

In 2022, 2023, and 2024, **95%, 97%, and 95%** of OMA's energy, respectively, was provided by **clean energy.**



WATER EFFICIENCY

Water treatment plants in all of our airports.

+6% of treated water across all of our airports in 2024 vs 2023.

PROTECTING BIODIVERSITY

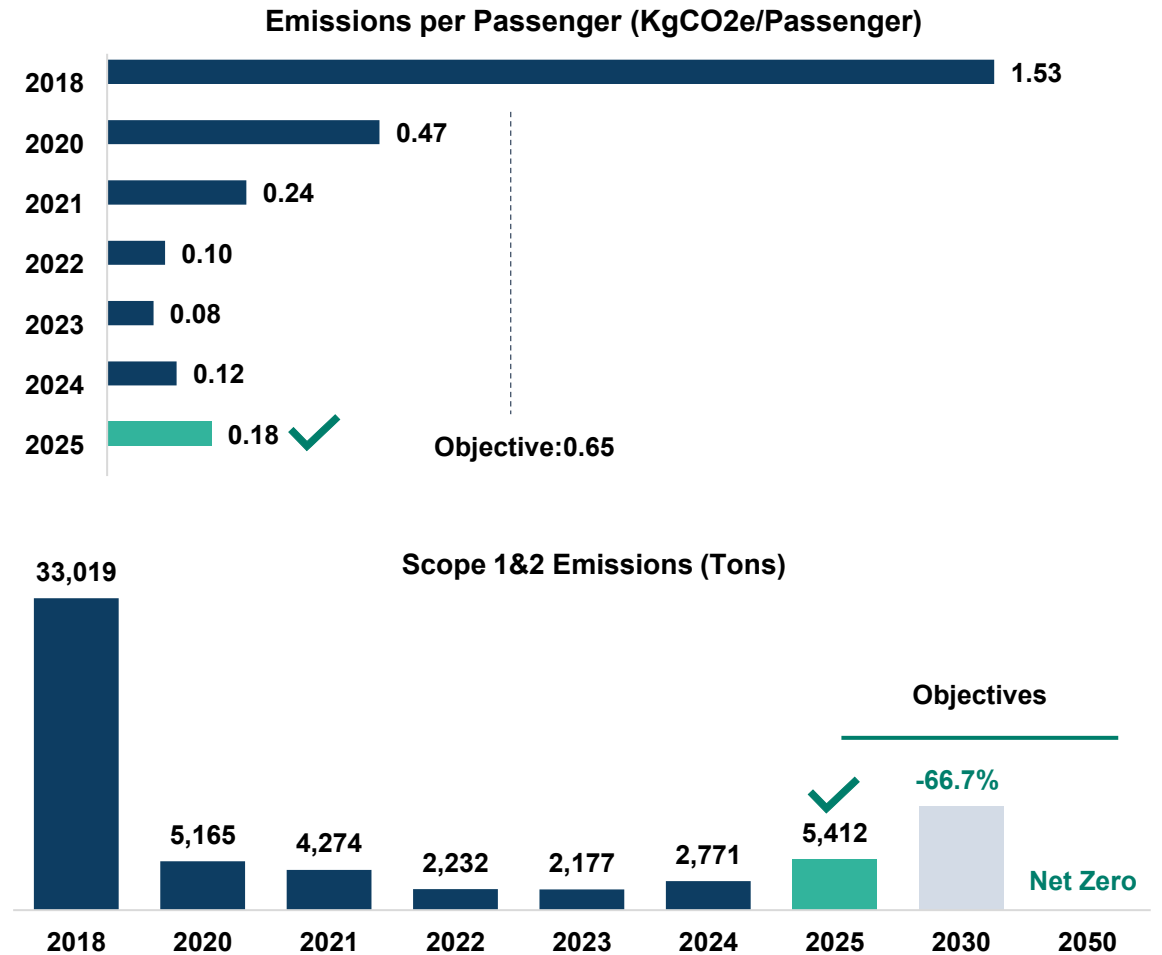
At OMA, we recognize the importance of protecting flora and fauna. To achieve this, we have established **Management Units for the Protection and Sustainable Use of Wildlife.**

ESG Targets

Our Goals

- 2025**
 - **58% reduction** in Scope 1&2 emissions per Passenger. ✓
 - **Zero** phytosanitary products in use.
- 2030**
 - **Two-third reduction** in total Scope 1&2 emissions.
 - **30% increase** of women in leadership positions.
- 2050**
 - **Reach Net Zero** Scope 1&2 emissions.
- Others**
 - Strive for **zero** accidents.

Our Performance



✓ 2025 emissions are **84% below our 2018 baseline** and **51% below our 2030 goal**.

Social and Governance Matters

Part of the 2023 and 2022
**Bloomberg Gender
Equality Index**

During 2024, 29% of
our corporate staff were
women. 20% of our
executive officers and
managers are women.

**Socially Responsible
Company “Empresa
Socialmente Responsable”,
for 14th consecutive year.**

**Gender equality and
labor inclusion policy to
foster diversity.**

Code of Ethics and
Anticorruption Code.
Abided to VINCI's Code of
Ethics, Anticorruption Code
and Guide on Human
Rights.

Audit and Corporate Practices
Committees composed by
independent directors. 3 out of
11 board members are
women.

Practices
regulated by
CNBV and SEC.

Compliance of
requirements
established by
Sarbanes-Oxley Law.

**Corporate governance
based on international
corporate ethics,
transparency and
compliance
standards.**

Certifications and Awards

Environment



AIRPORT CARBON ACREDITATION

Level 3 Accreditation "Optimization" from the Airport Carbon Accreditation Program ("ACA") for the Group's 13 airports achieved in 2025.



UNITED NATIONS GLOBAL COMPACT

In 2025, OMA reaffirmed its commitment to sustainability by once again becoming a signatory to the most significant global initiative in this field: the United Nations Global Compact.



CARBON DISCLOSURE PROJECT

We answered the CDP questionnaire on climate change, where we achieved a C score.

Safety & Security, Health



SMS CERTIFICATION

This certification ensures safe airport operations through effective risk management based on applicable regulations. By the end of the reporting year, a total of 12 of our airports have this certification.



CIVIL AERODROME CERTIFICATION

As of 2025, 12 out of our 13 airports are certified as Civil Aerodromes.



ENVIRONMENTAL QUALITY

Granted to 7 airports by the Federal Office for the Protection of the Environment (PROFEPA).

Human Capital & Social Responsibility



Inspiring cultures Mexico

In 2025, OMA was certified for the first time by the Mexican Institute of Culture and Institutional Climate under the "Inspiring cultures Mexico" Program.



CSR AWARD

For 15 consecutive years, OMA has been recognized as a Socially Responsible Company.



SAFE AWARD COMPANY



HEALTH SECURITY DISTINCTION



GARANTÍA DE SUSTENTABILIDAD

MÉXICO

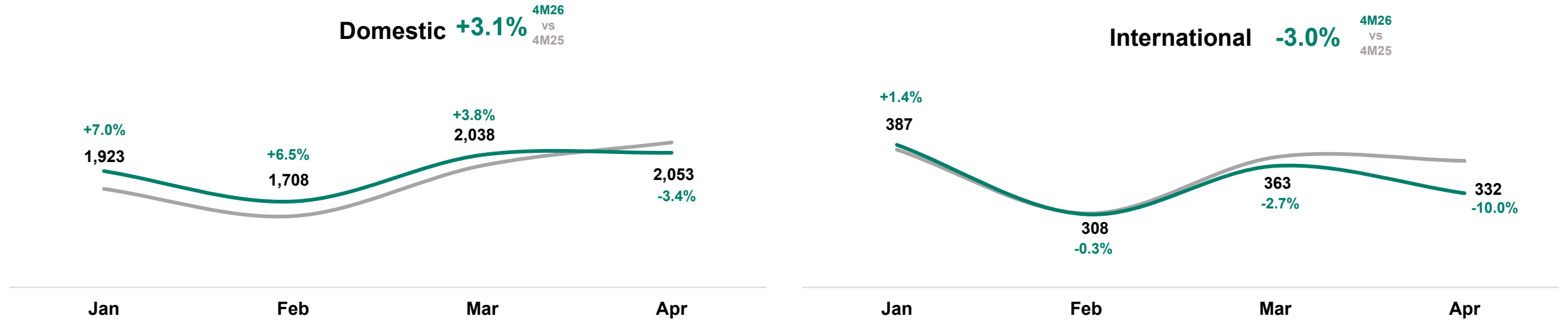
DISTINCTIVE "S"

4M26 vs 4M25 Passenger Performance

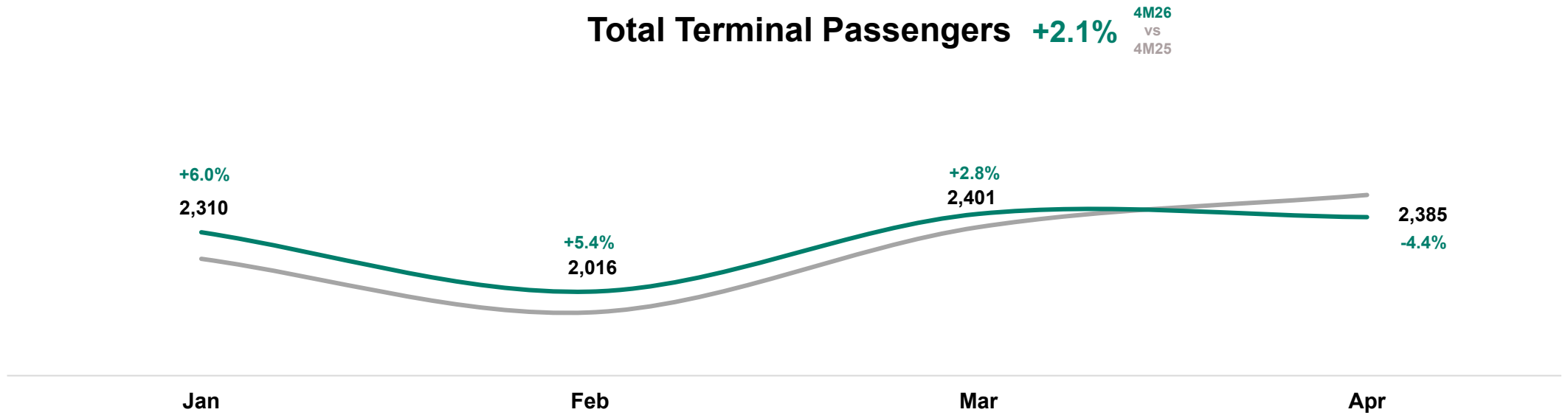
4M26 4M25

Domestic **+3.1%** 4M26 vs 4M25

International **-3.0%** 4M26 vs 4M25



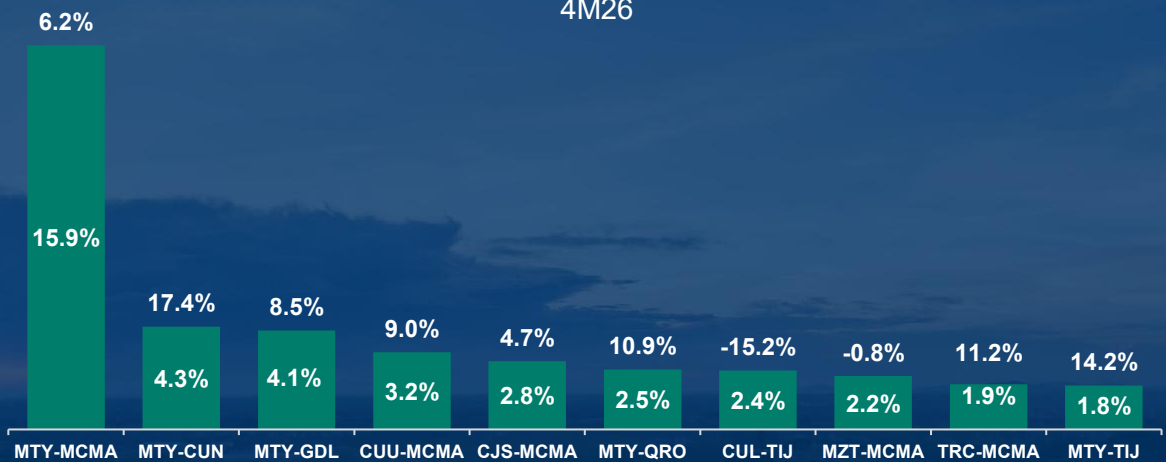
Total Terminal Passengers **+2.1%** 4M26 vs 4M25



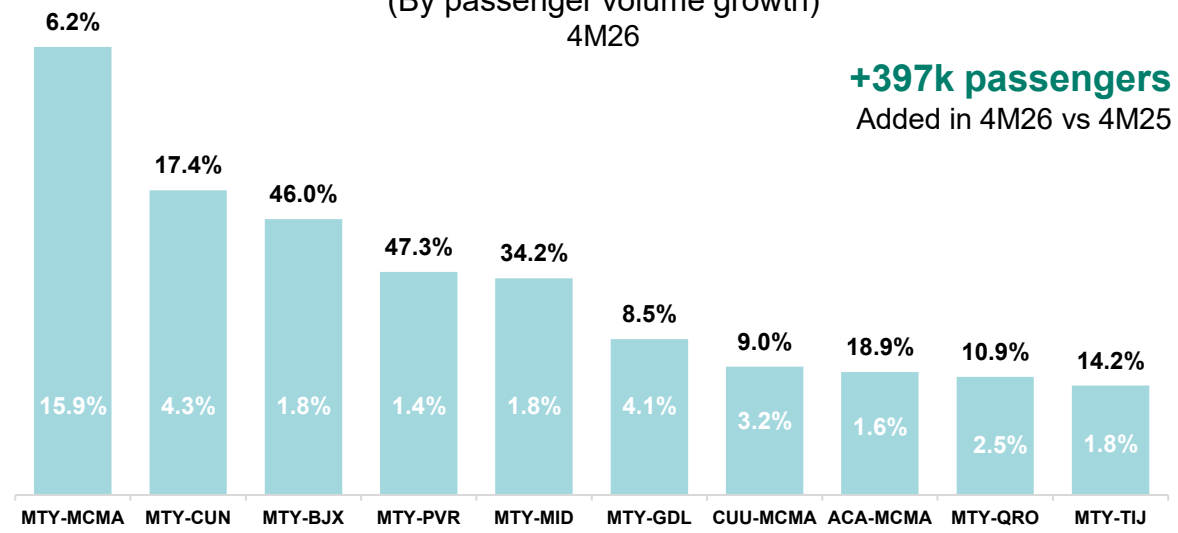
Figures in thousands of passengers

Route Development

Top 10 Largest Routes
(By passenger traffic volume)
4M26



Top 10 Routes with Largest Passenger Traffic Growth
(By passenger volume growth)
4M26



+397k passengers
Added in 4M26 vs 4M25

8 routes opened in 4M26

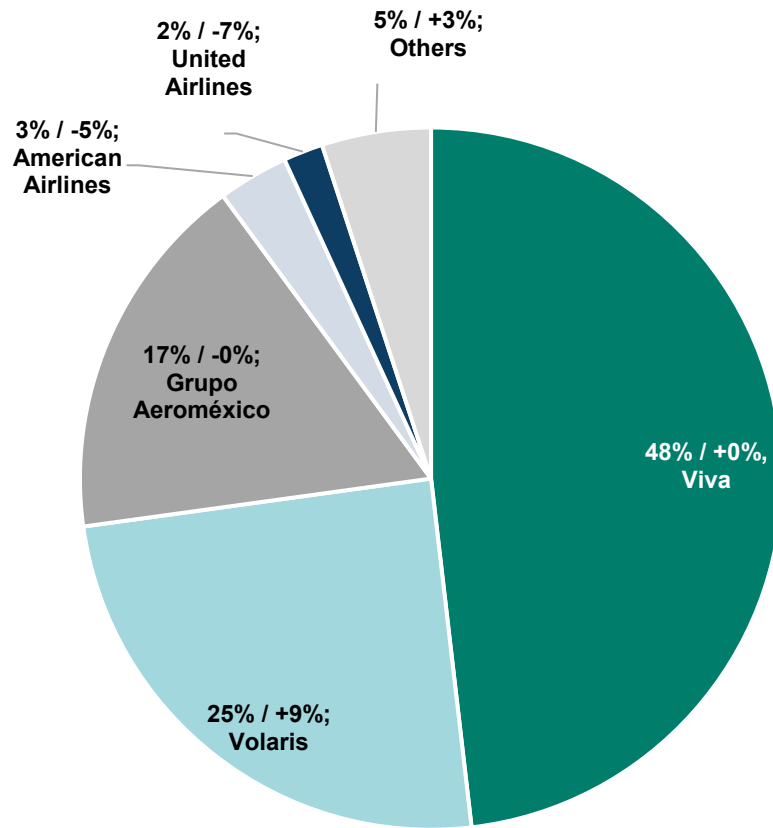


Note: Percentages inside the graph represent passenger share by route. Percentages outside the graph represent % change vs comparable period of 4M25
Metropolitan Area includes Mexico City, Toluca and AIFA Airports.

Airline Breakdown 4M26

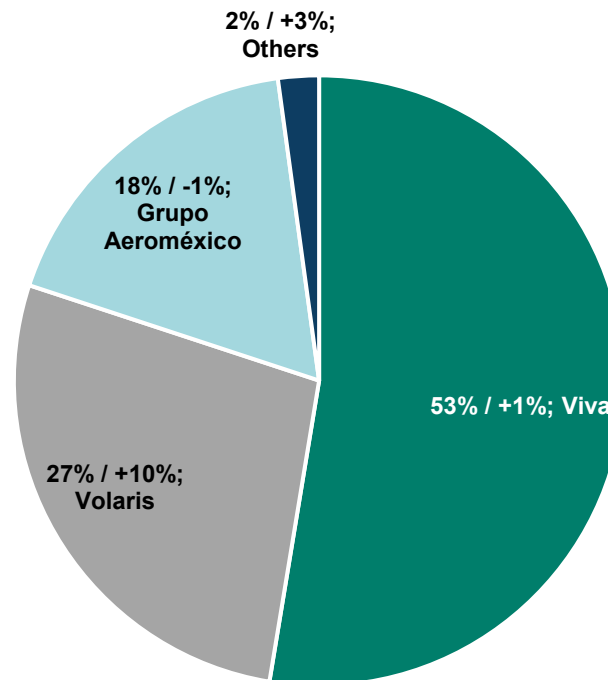
Total Passengers

4M26: 9.1 mm / LTM April26: 28.9 mm



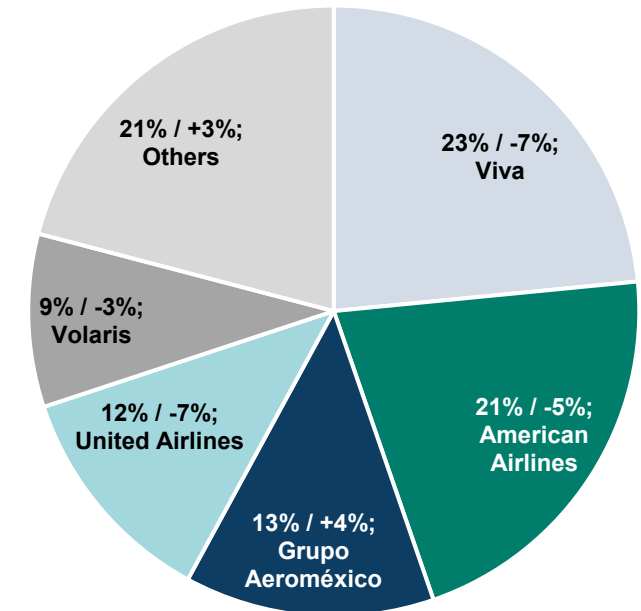
Domestic Passengers

85%

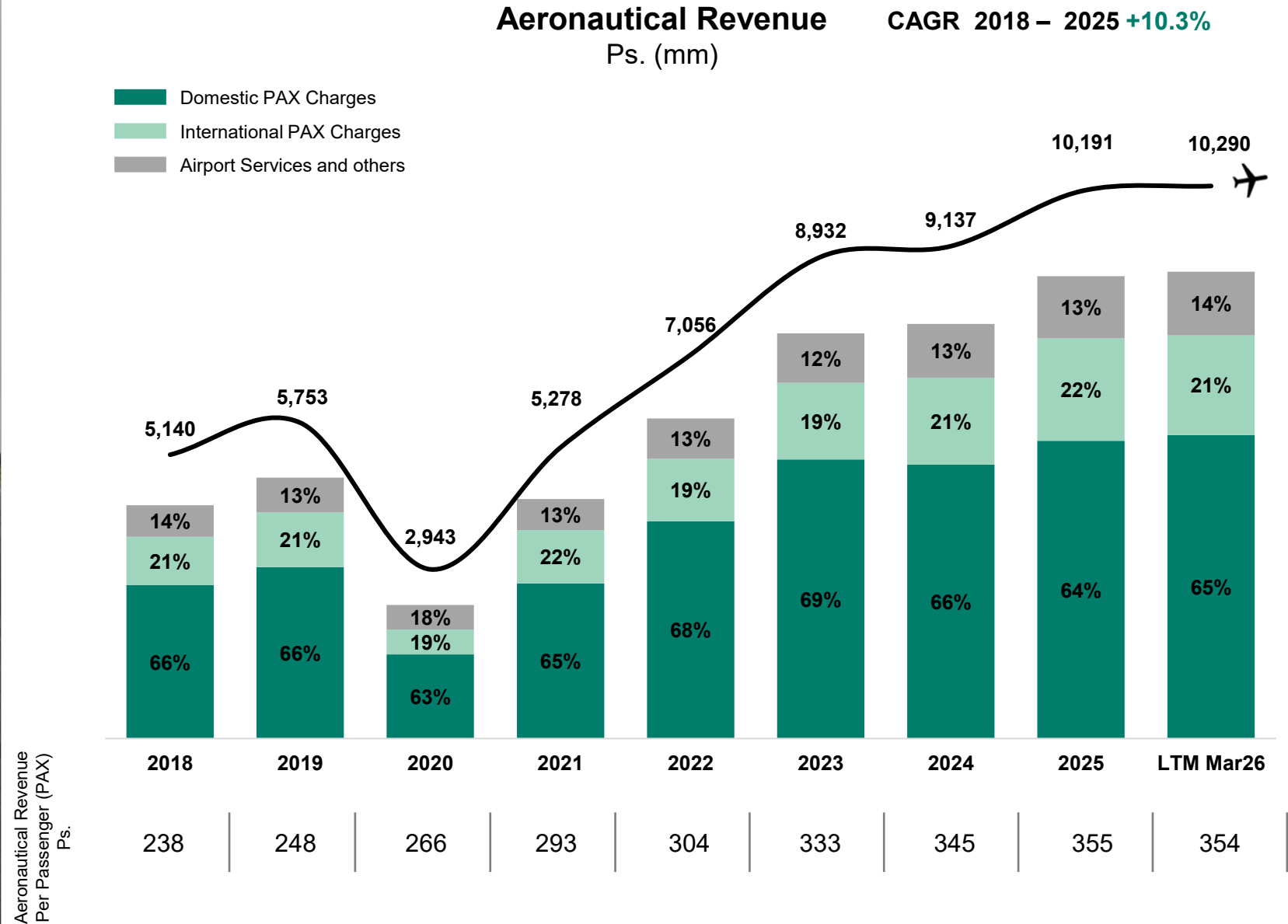


International Passengers

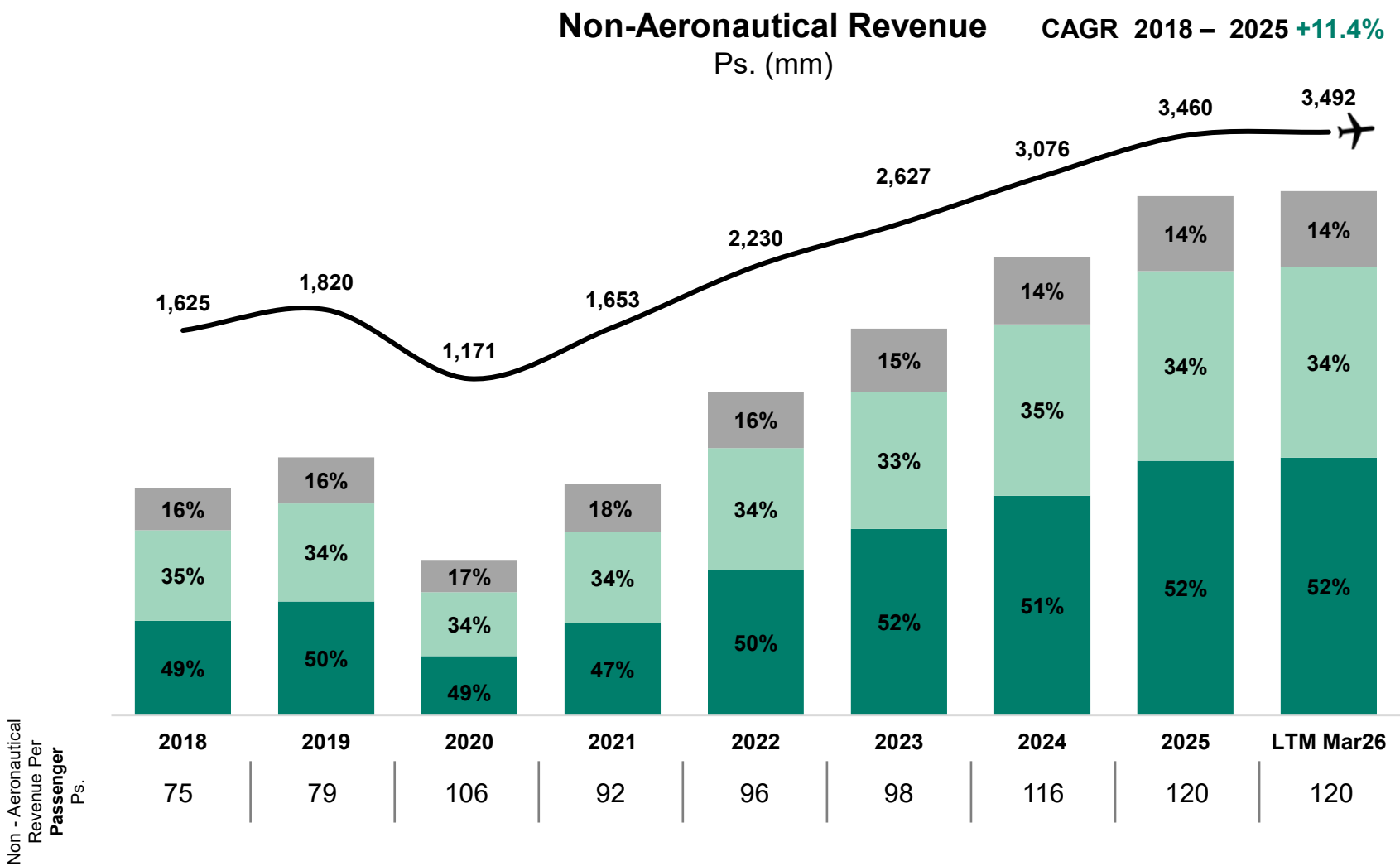
15%



Continued Growth in Aeronautical Revenue



Solid Non-Aeronautical Revenue Performance



Complementary Activities
Baggage-screening systems and leasing of non-essential space to airlines.

Diversification Activities
2 hotels, 3 bonded warehouses, 1 industrial park and real estate services.

Commercial Activities
Operation of parking facilities, advertising and leasing of space (retail, F&B, financial services, OMA Premium Lounges and others, including participation on sales) in our airports.

Commercial Strategy



OMA has a commercial area of approximately 24,801 m² in its 13 airports.

We constantly look for the optimization of these areas and the diversification of products and services aligned to our passenger needs.

Optimization of
passenger
**exposition to
commercial
areas**

Increase of
both
**domestically
and
internationally
recognized
brands**

Maintenance of
high
**occupancy
levels**

Incorporation of
**innovative
advertising**

Development of
premium offer

Commercial Revenue



Parking

Direct operation and management of parking areas across our airports



Restaurants

130+ spaces for local and international franchises 11,745 m2



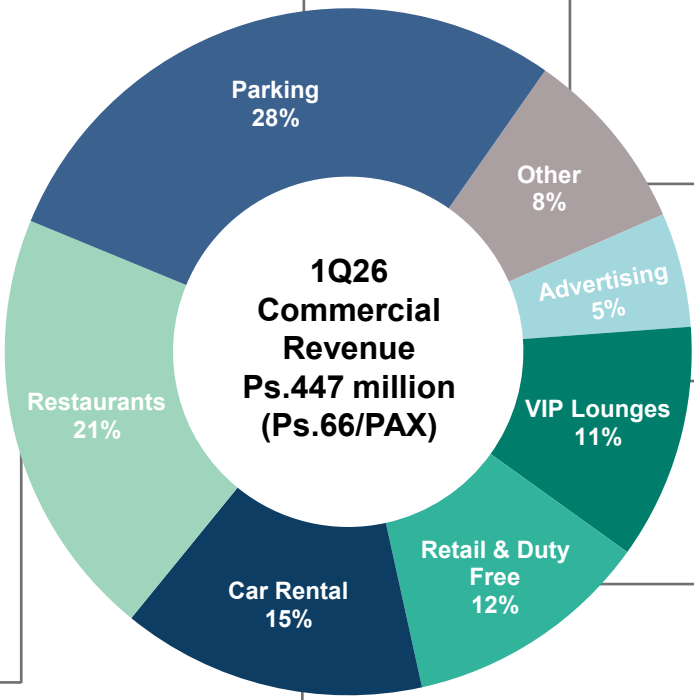
Car Rental

244+ spaces of reservations, VIP services, delivery offices and vehicle shelter spaces



Retail & Duty Free

162+ spaces for retail 6,991 m2



Other

Includes communications and networks, shared time, hotel promotion, financial services and passenger services.



Advertising

Along with advertising providers, we commercialize 900+ advertising spaces



VIP Lounges

20 lounges in 4,246 m2, of which 14 are directly operated by OMA under the OMA Premium Lounge brand.

Note: % of commercial revenues in 1Q26.

Diversification Revenue

14%*

OMA CARGA

Revenues: +7.8% vs 1Q25

NHT2 COLLECTION

Avg. Room Rate: 2,990 (vs 3,034 in 1Q25)
Occupancy Rate: 85.0% (vs 86.5% in 1Q25)

9%*

INDUSTRIAL PARK MTY

Revenues: +19.2% vs 1Q25
Warehouses leased: 19 (~140,955 m2)

6%*

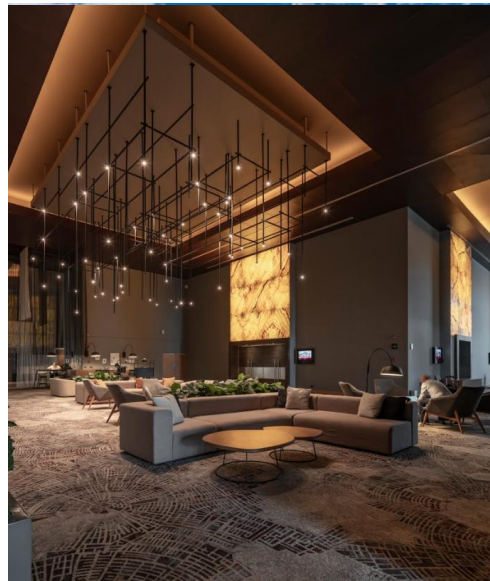
HILTON GARDEN INN

Avg. Room Rate: Ps. 3,020 (vs 3,393 in 1Q25)
Occupancy Rate: 71.3% (vs 77.0% in 1Q25)

3%*

REAL ESTATE & OTHER

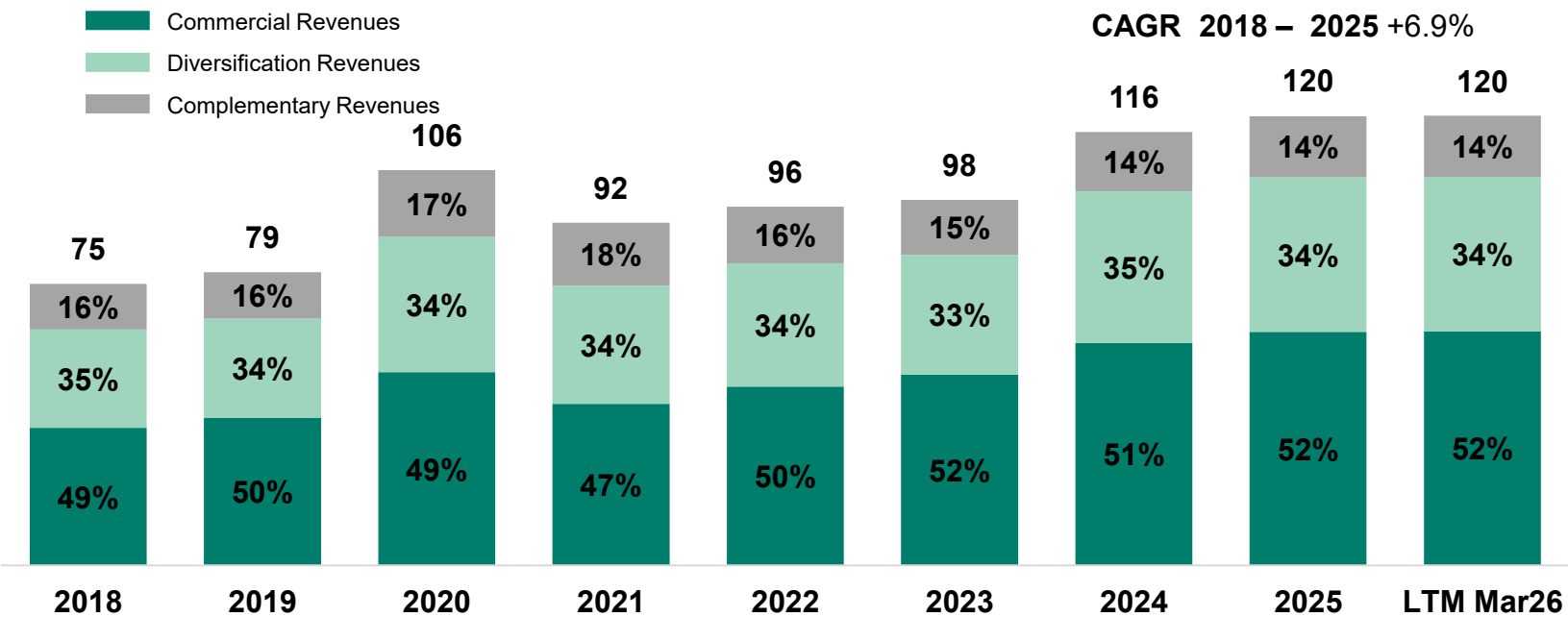
2%*



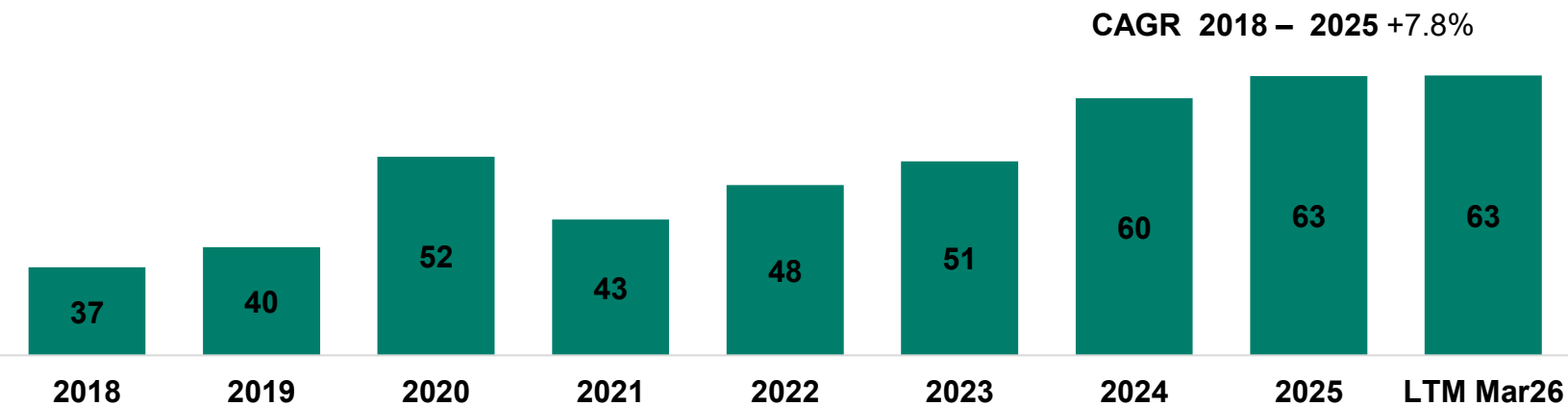


Historical Non-Aeronautical Revenue Growth per PAX

Non-Aeronautical Revenue per Passenger



Commercial Revenue per Passenger



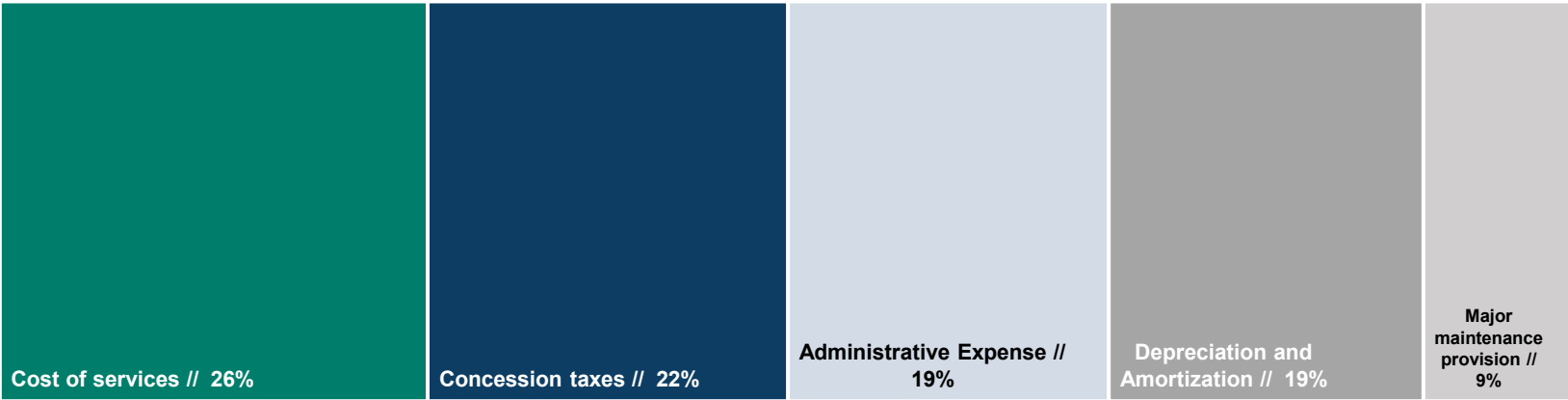
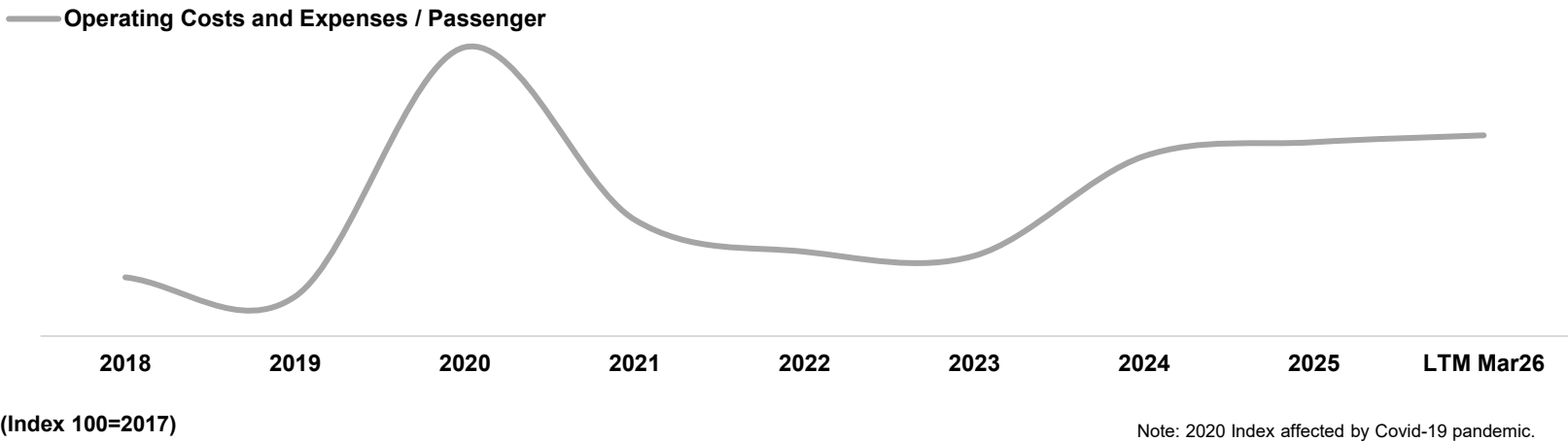
Figures in pesos.



Cost and Efficiency

Strategy

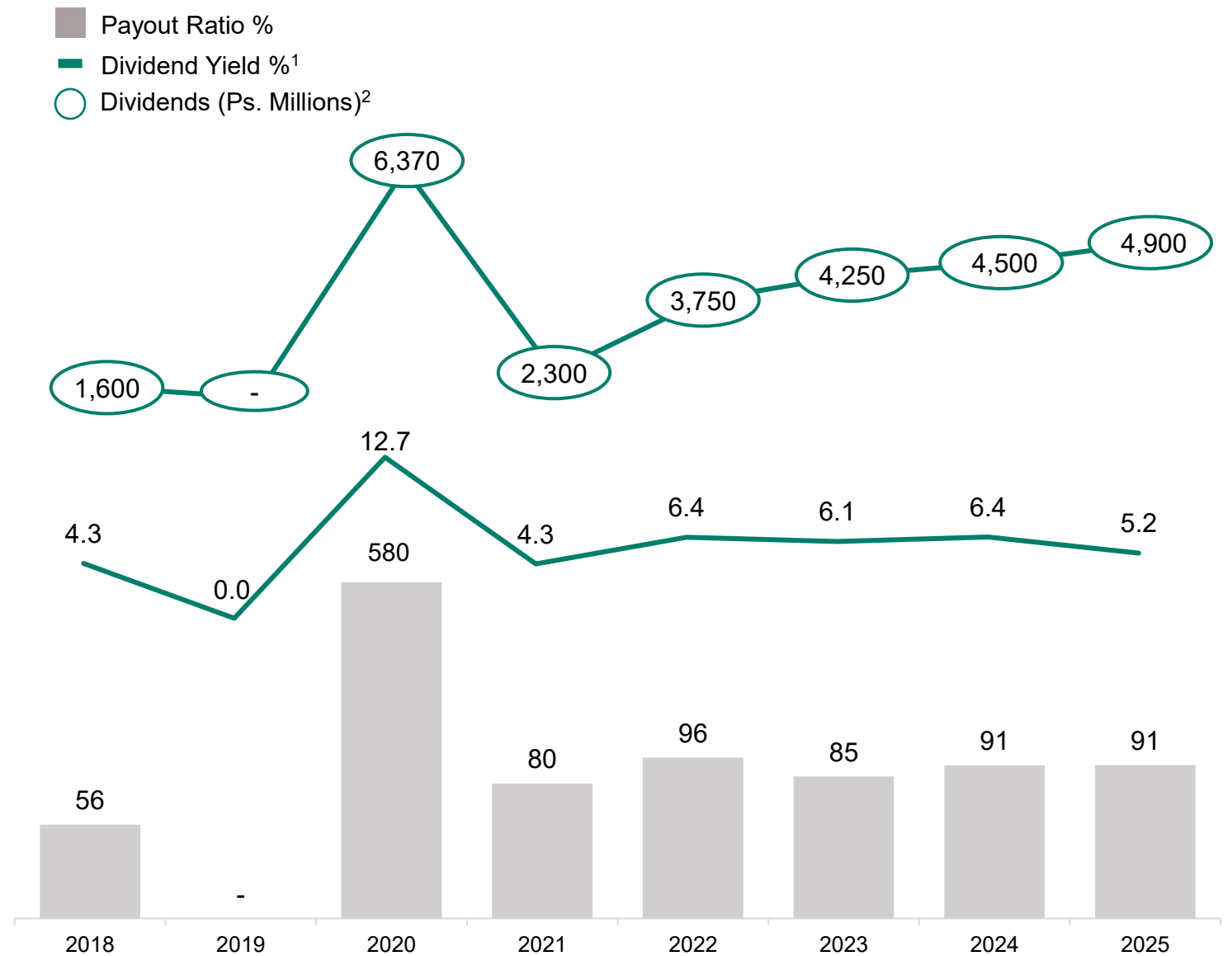
- Development of a **culture of savings**
- **Optimization** of contracted services
- Improvement of operational systems
- Energy consumption **efficiency**
- Seek **operational leverage**
- Management of human capital



Note: Percentages in graphs represent % of total of Operating Costs and Expenses as of 1Q26. Excludes construction costs and other (income) expense – net.



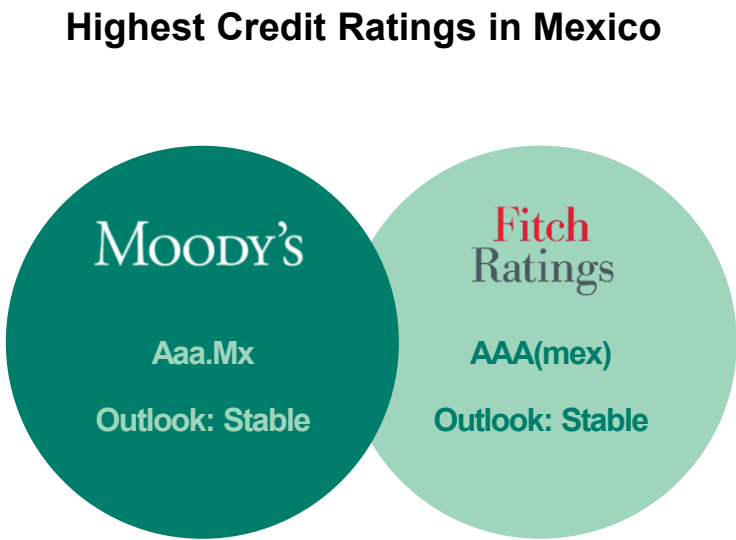
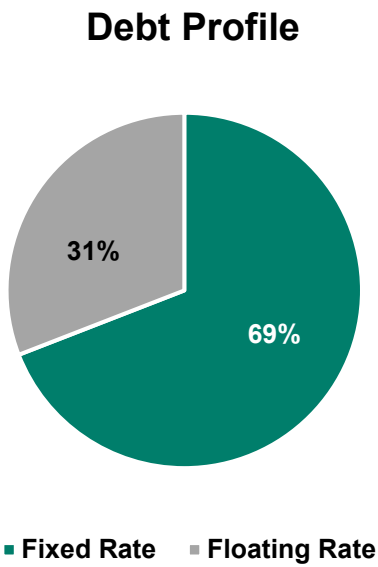
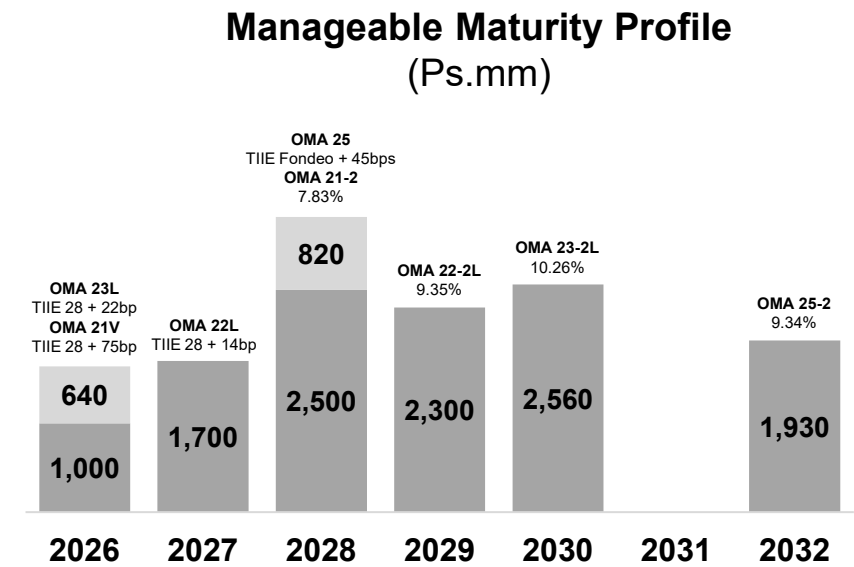
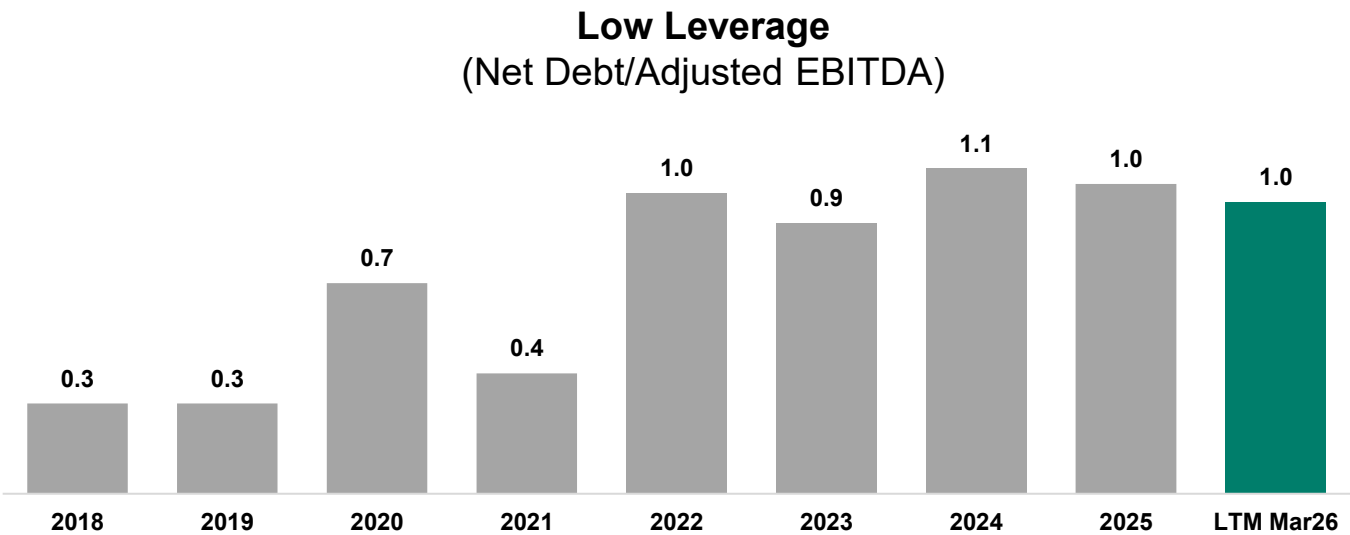
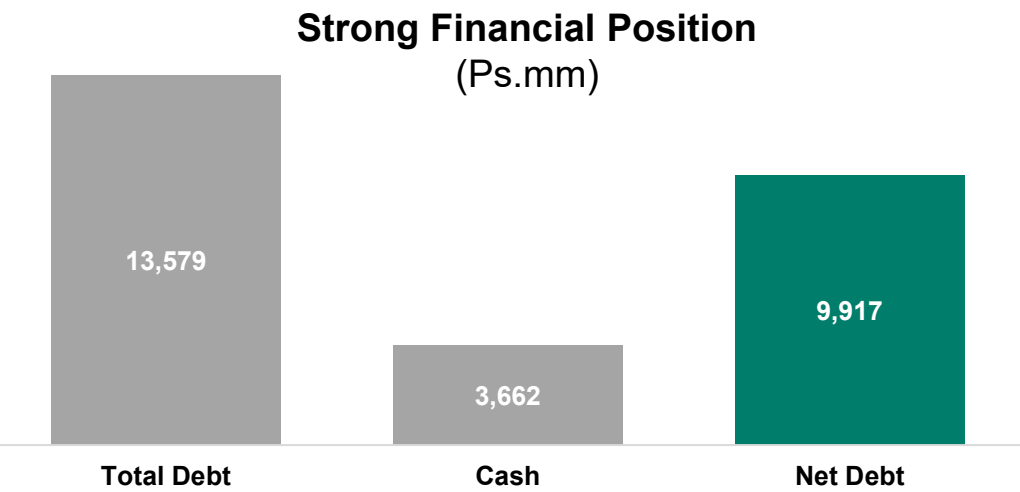
Attractive distributions to Shareholders



¹ Dividend yield was calculated with the share price at the end of each year.

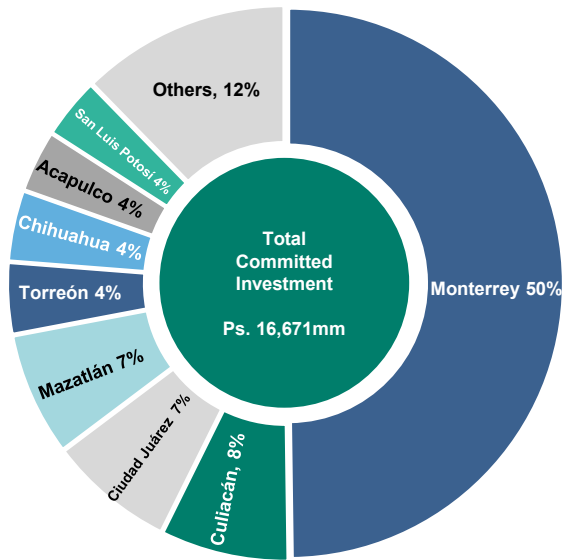
² The amounts shown were paid in the following year, after the annual shareholders' meeting.

Healthy Balance Sheet

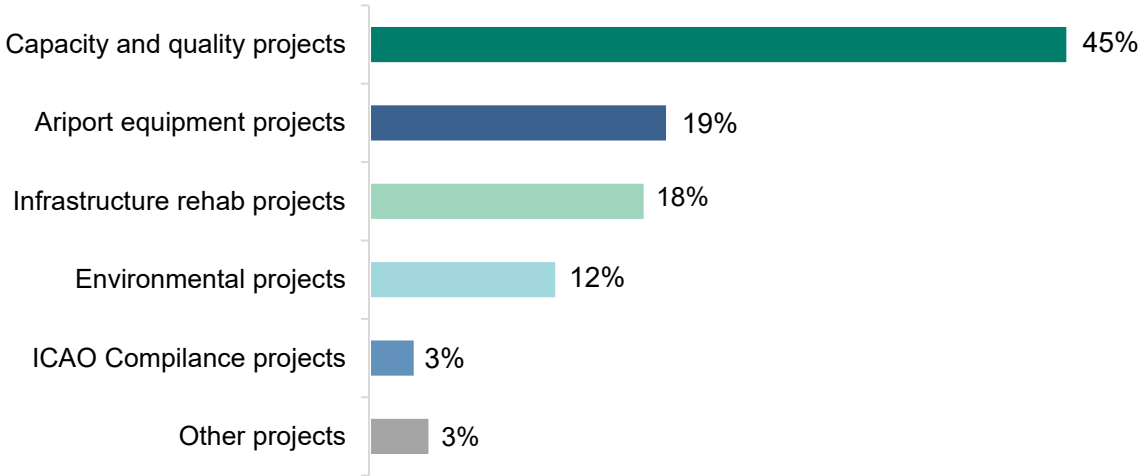


Master Development Program 2026-2030

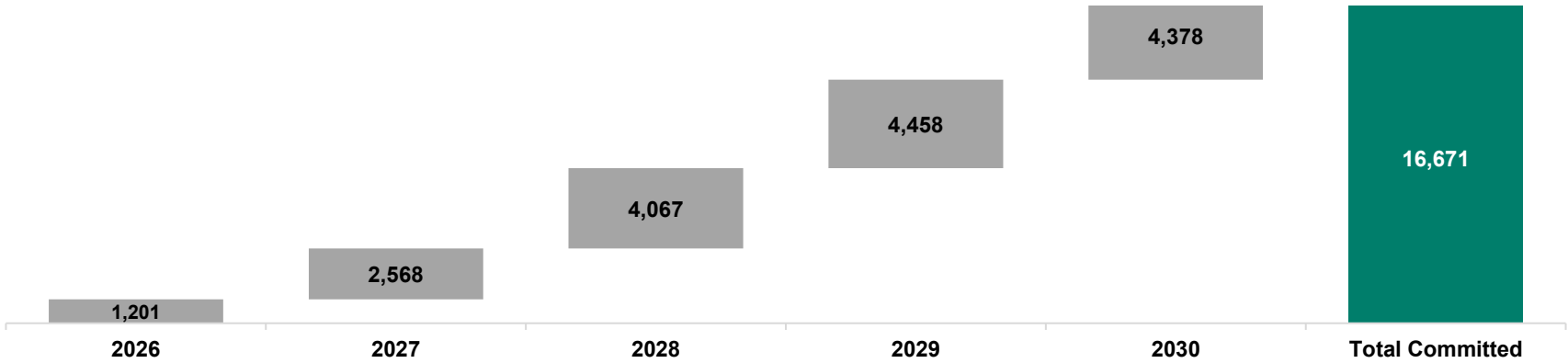
Investments in line with passenger contribution



Committed Investments by Type



Committed Investments by Year



Note: 18% of Total Committed Investments Represents Major Maintenance
Figures expressed in million Pesos of April 2026.



Start of
operations
4Q26

Start of
operations
4Q27



Terminal A – Monterrey Airport

Terminal A Expansion and Renewal Project



Baggage Claim Area

Current

Capacity (mmPax)

Terminal A: 7.5
Terminal B: 3.4
Terminal C: 4.6
→15.5

Total area

81,183 m²

Expectation

Start of operations

4Q26 / 4Q27

Capacity (mm Pax)

Terminal A: 16.1
Terminal B: 3.4
→19.5

Total area

81,183 m² →
104,178 m²

Terminal building
+28%

Commercial
spaces
+26%



Expansion and Remodeling – Culiacán Airport

Expected
start of
operations
3Q 2026

Capacity
(mm Pax)
1.9 → 3.4

Total Area
12,128 m² →
24,814 m²

Terminal
building
+116%

Commercial
Spaces
+49%



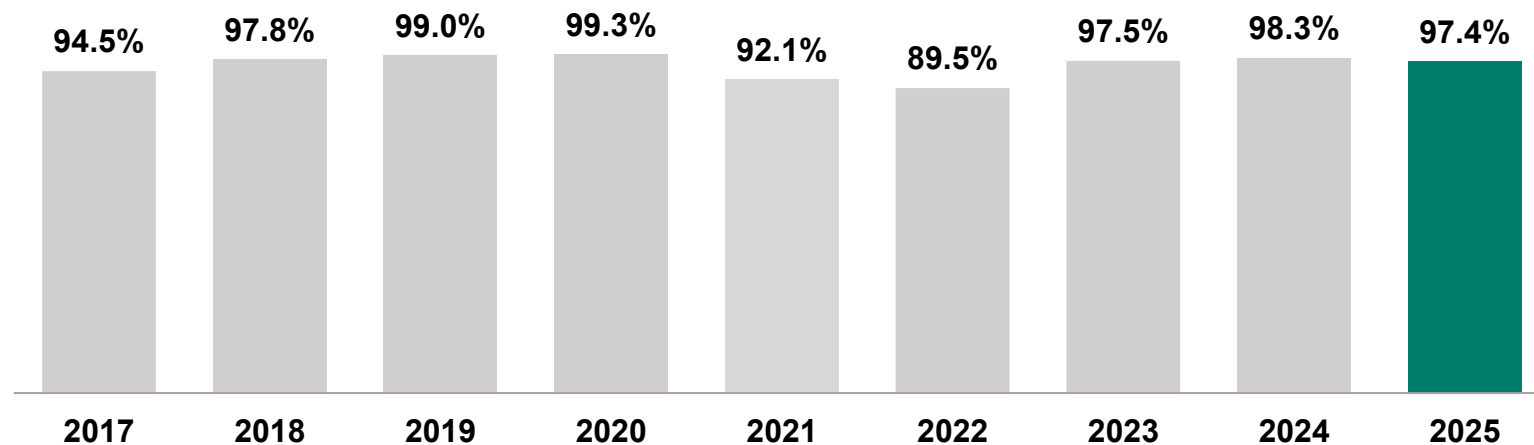
Boarding Gates



Check-In Area

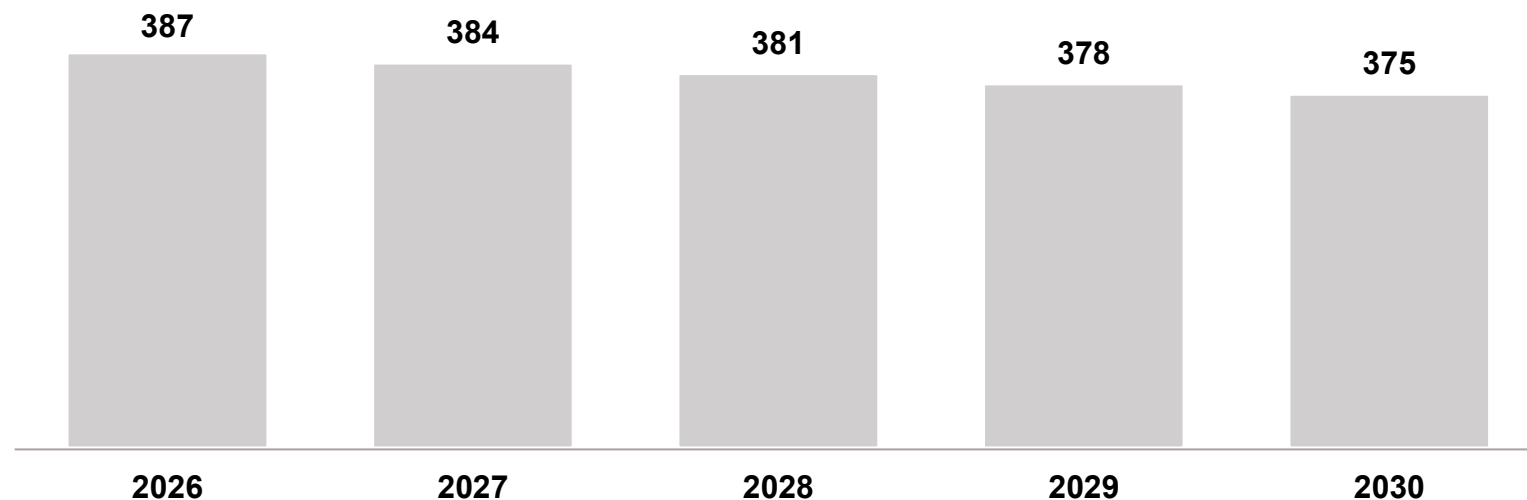
Maximum Tariffs

Maximum Tariff Compliance



Visibility on Tariffs – 2026-2030

(Maximum Tariffs per year ¹)



¹ Weighted average using 2025 passenger traffic, expressed in constant MXN of December 31, 2025, and discounted by efficiency factor effect.



Value Creation Strategy

1

Foster Passenger Traffic and Connectivity

- Monterrey HUB
- Regional bases of operation
- International passenger development

Maximize Commercial Revenues

- Increase commercial areas
- Concentration of commercial activity in airside
- Direct operation of businesses (VIP Lounges)
- Competitive process for bidding new spaces and renewals

2

3

Diversification of Revenues

- OMA Carga growth
- Industrial parks, real estate and hotel developments

Financial Strategy

- Maximize shareholder distribution
 - Optimize capital structure
 - Maintain a high credit rating

4

5

OPEX Efficiencies

- Self-generated energy
- Operational leverage
- Optimization of contracted services

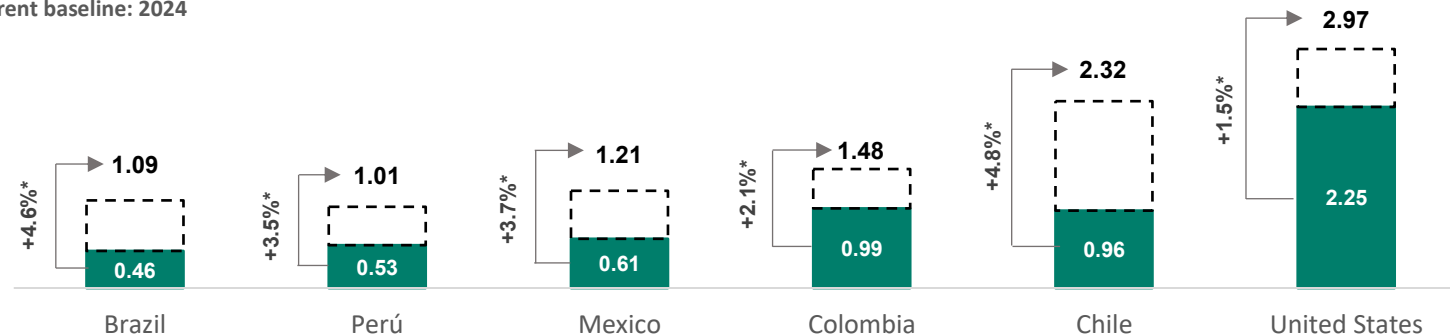
Mexico's Favorable Demographics

Air Industry has Low Penetration in Mexico...

Flights per capita per year

▬ Expectation 2044

■ Current baseline: 2024



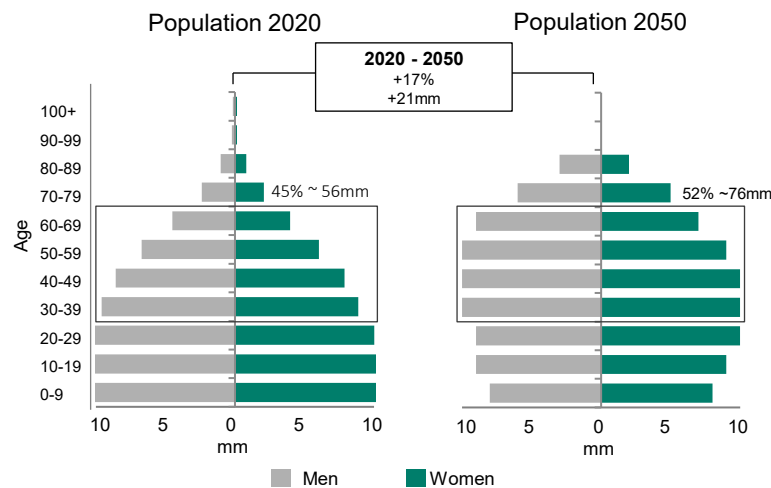
Source: Airbus 2025. (Global Market Forecast 2024-2044)

*CAGR 2024-2044

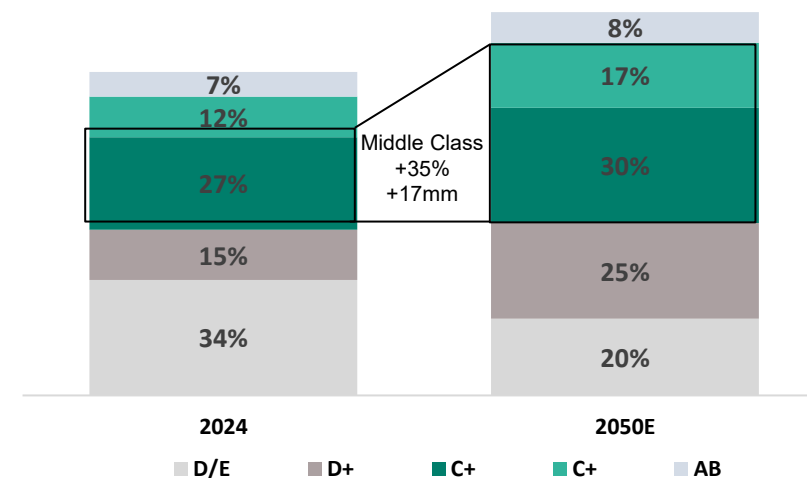
And favorable demographics

Growing potentially new travelers

Population in Mexico by age and gender



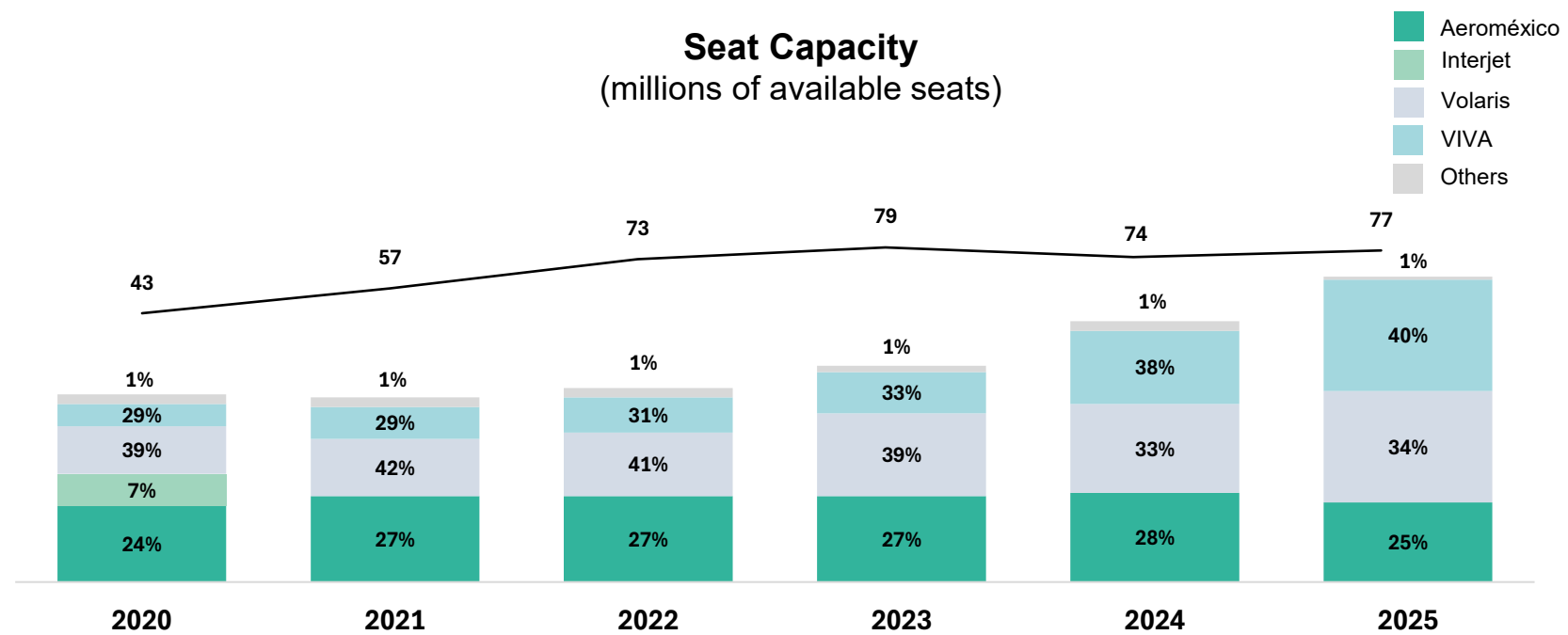
Population in Mexico by class



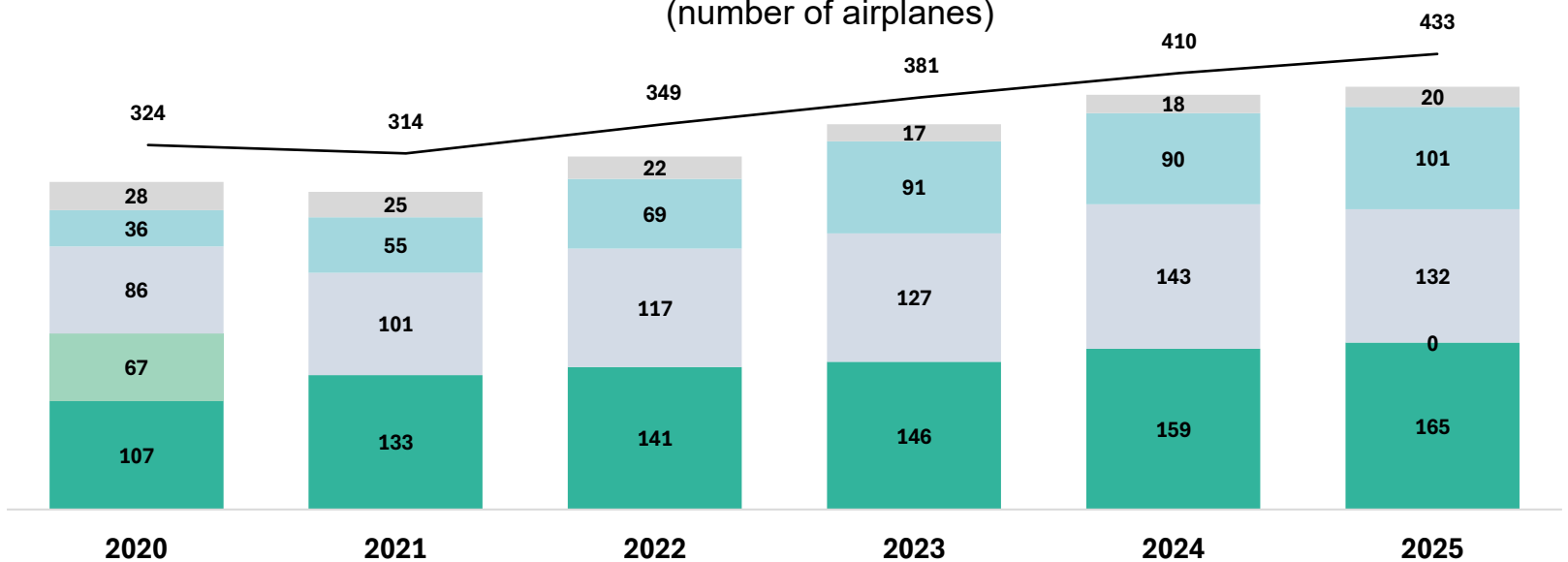
Source: CONAPO, INEGI, World Bank Data 2022; AMAI

Industry Capacity in Mexico

Seat Capacity
(millions of available seats)



Fleet
(number of airplanes)



Source fleet: airlines' official annual reports airline and AFAC reports.
Source seat capacity: OAG, Mexican carriers' total domestic published capacity.

Contact

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