Corporate presentation

July 2026

Disclaimer

This presentation may contain forward-looking information and statements. Forward-looking statements are statements that are not historical facts. These statements are only predictions based on our current information and expectations and projections about future events. Forward-looking statements may be identified by the words “believe,” “expect,” “anticipate,” “target,” “estimate,” or similar expressions. While OMA's management believes that the expectations reflected in such forward-looking statements are reasonable, investors are cautioned that forward-looking information and statements are subject to various risks and uncertainties, many of which are difficult to predict and are generally beyond the control of OMA, that could cause actual results and developments to differ materially from those expressed in, or implied or projected by, the forward-looking information and statements. These risks and uncertainties include, but are not limited to, those discussed in our most recent annual report filed on Form 20-F under the caption “Risk Factors.” OMA undertakes no obligation to update publicly its forward-looking statements, whether as a result of new information, future events, or otherwise.

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About the Company

29.1 million passengers served **LTM June 2026**

2 Hotels and 1 Industrial Park

- NH Collection Hotel in Terminal 2 of the Mexico City Airport
- Hilton Garden Inn at Monterrey Airport
- OMA VYNMSA at Monterrey Airport

3 Bonded Warehouses

- Monterrey (2)
- Chihuahua

More than 1,300 employees

Committed to providing services of excellence to our passengers and clients.

Listed in BMV & Nasdaq

Also, part of the main index of the BMV (IPC)

Reasons to Invest

High potential and diversified asset portfolio.

Efficient management of costs and expenses.

Sustained passenger growth.

Commitment to safety, security and sustainability.

Attractive dual-till airport concession model.

Successful commercial and diversification strategy.

Part of the largest private airport operator in the world.

Constant value generation.

Corporate Governance

Board of Directors
5 independent members / 3 women

Audit Committee
100% independence

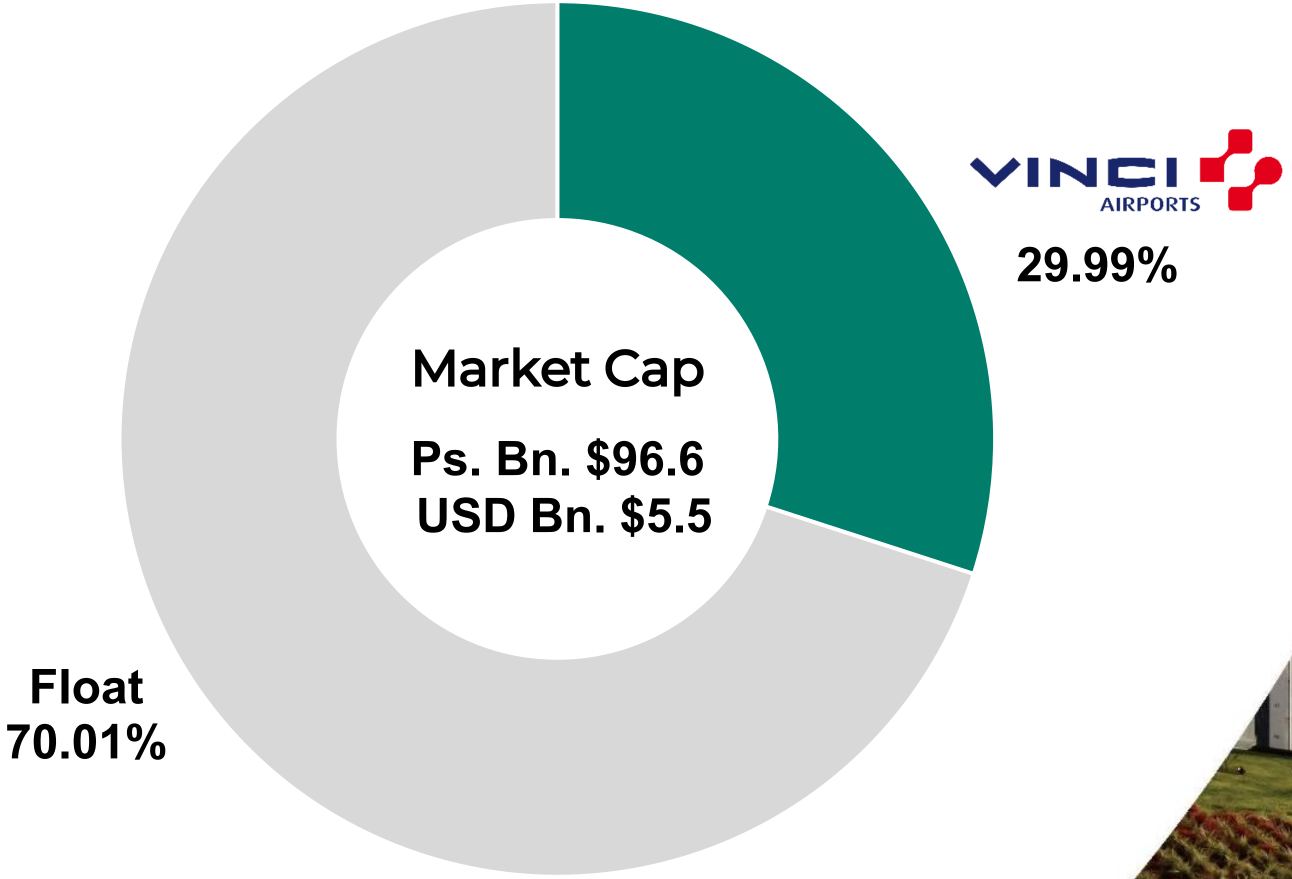
Corporate Practices, Finance, Planning, And Sustainability Committee
100% independence

Management Team

Name	Position
Ricardo Dueñas Espriu	Chief Executive Officer
Ruffo Pérez Pliego	Chief Financial Officer
Adriana Díaz Galindo	General Counsel
Pierre Grosmaire	Chief Commercial Officer
Raful Zacarías	Chief Operating Officer
Yann Le Bihan	Chief Technical Officer

OMA

Shareholders’ Structure

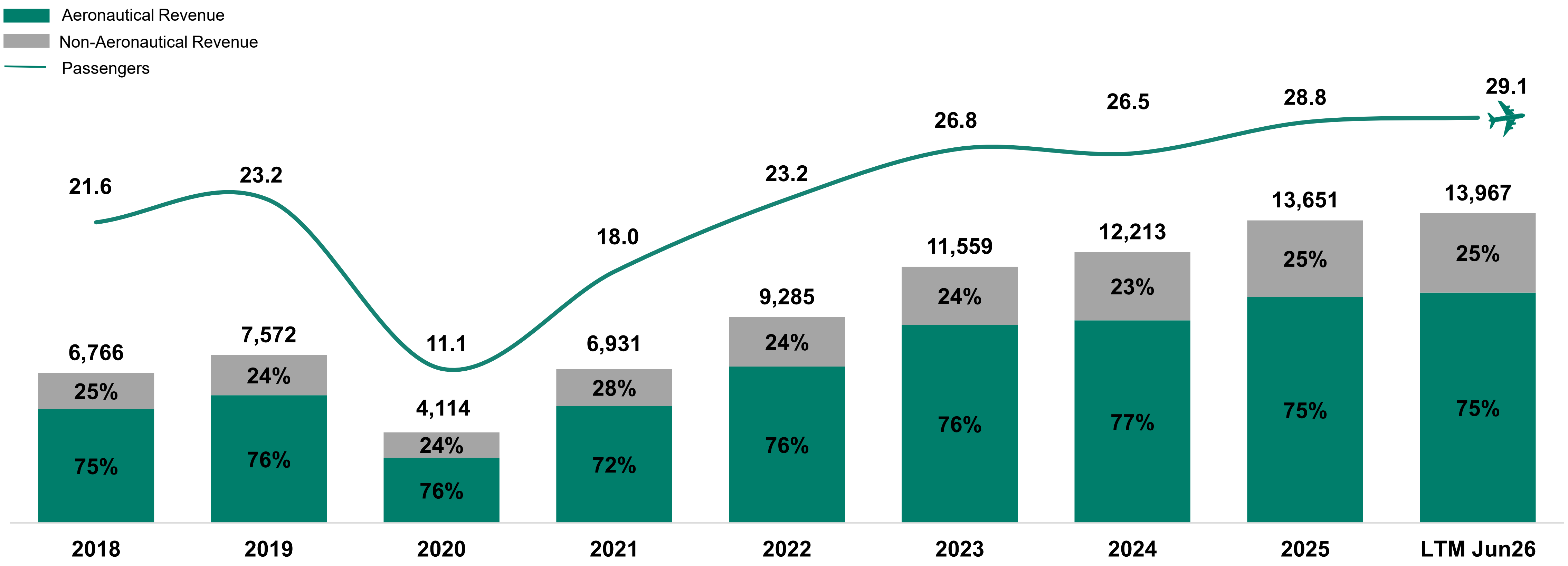


Note: As of June 30, 2026

[1] Vinci Airports owns 14.8% through Servicios de Tecnología Aeroportuaria, S.A. de C.V.(“SETA”) (12.9% BB Shares and 1.9% B Shares) and 15.1% through Concessoc 31, SAS, (B Shares). SETA and Concessoc 31 are subsidiaries of Vinci Airports.

[2] BMV Price Ps. 247.62 as of June 30, 2026. Exchange rate used: 17.5

Growing Revenue & Efficiency



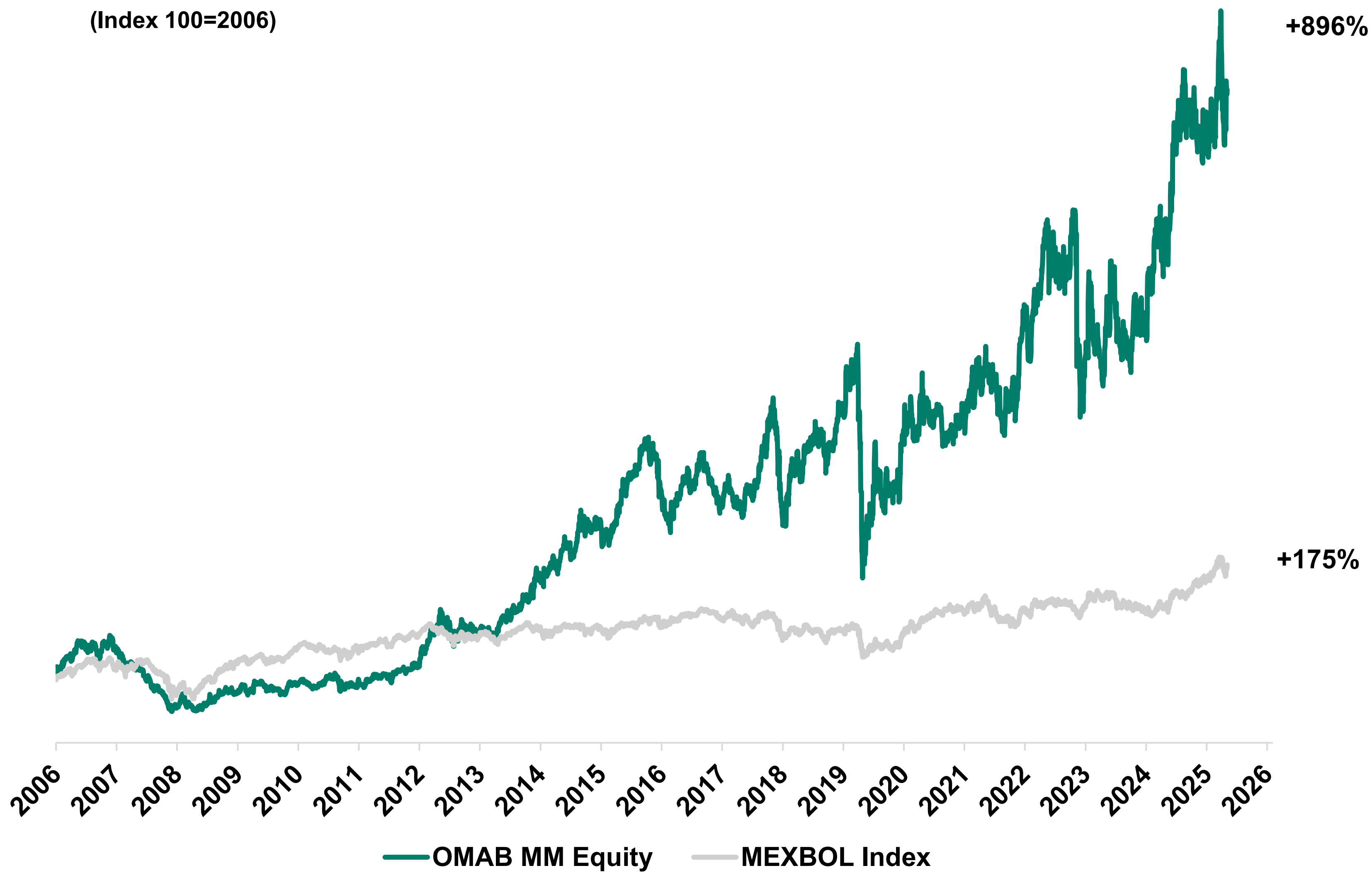
Adjusted EBITDA Margin[1]	2018	2019	2020	2021	2022	2023	2024	2025	LTM Jun26
	70.0%	73.5%	62.0%	73.7%	76.3%	78.4%	74.3%	74.5%	74.3%

Margin Expansion of more than 4 p.p. from 2018 – LTM Jun26

Note: All figures in millions of pesos. Passenger traffic in millions . Revenues exclude Construction Revenues
[1] Adjusted EBITDA Margin = Adjusted EBITDA / (Aeronautical + Non Aeronautical Revenues). Adjusted EBITDA = Operating income + Depreciation and Amortization + Major Maintenance Provision

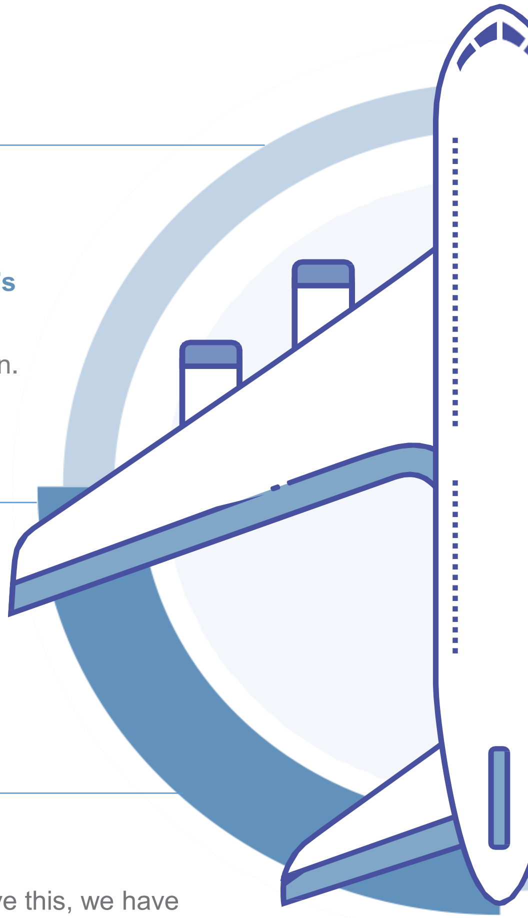
Robust Stock Performance

Strong Price Performance
(OMA returns vs MEXBOL Index)



Note: Prices from November 28, 2006 (OMA´s IPO) to June 30, 2026

Commitment with the Environment



ESG AWARENESS

- OMA achieved its 2025 target for reducing Scope 1 and 2 carbon emissions per passenger, **reaching an 88% reduction compared with the 2018 baseline, well above the Company's 2025 target of 58%.**
- All 13 airports renewed Airport Carbon Accreditation (ACA) Level 3 "Optimization" certification.

WATER EFFICIENCY

- **Water treatment plants** in all of our airports.
- **+30% of total used water was treated** across all of our airports in 2025.
- **Reduced water consumption per passenger by 15%** compared with 2024.

PROTECTING BIODIVERSITY

At OMA, we recognize the importance of protecting flora and fauna. To achieve this, we have established **Management Units for the Protection and Sustainable Use of Wildlife.**

ENERGY EFFICIENCY

- **Solar parks** installed in all 13 airports, providing **15%** of OMA’s energy consumption.
- From total energy consumption, **87% came from renewable resources.**
- **Achieved a fully electric airside shuttle fleet at Monterrey International Airport,** with 100% of the Company's airside shuttles now operating on electric power.

OMA

ESG Targets

Our Goals

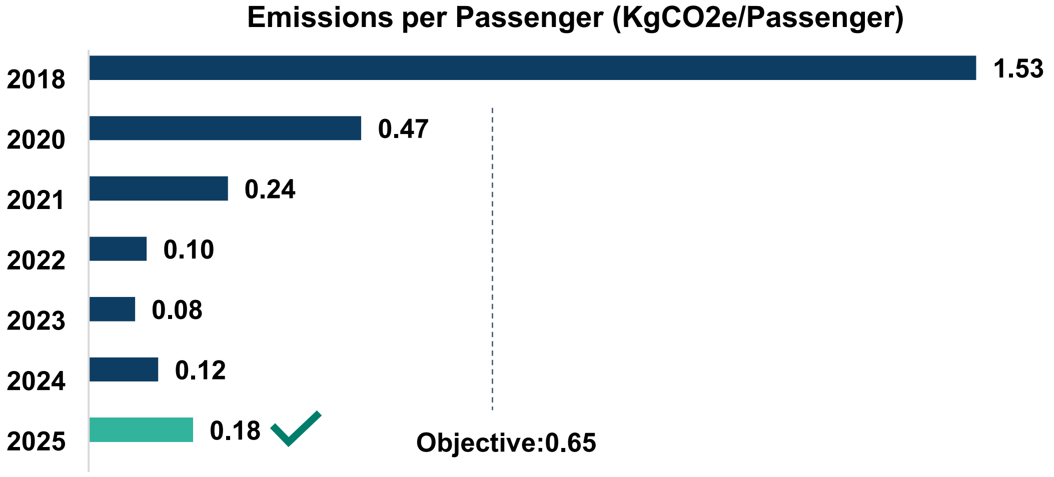
2025
- **58% reduction** in Scope 1&2 emissions per Passenger.
- **Zero** phytosanitary products in use.

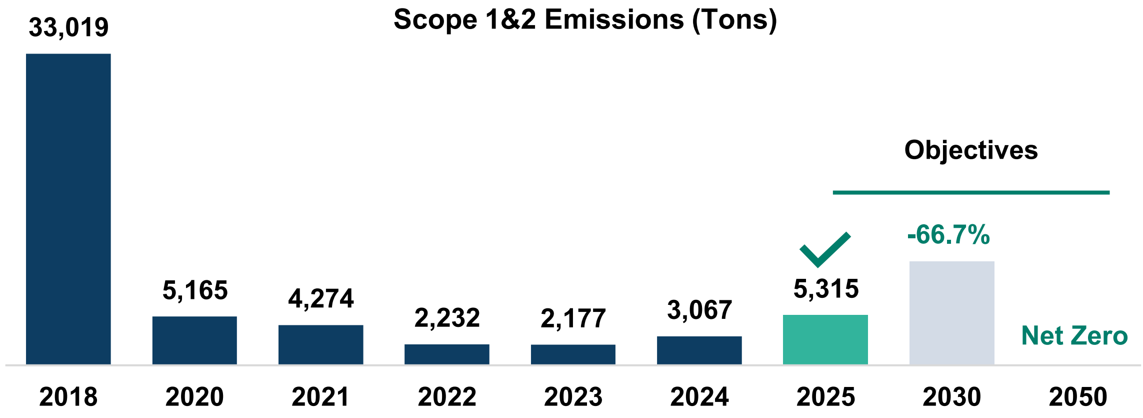
2030
- **Two-third reduction** in total Scope 1&2 emissions.
- **Zero waste** to landfill by 2030
- **30%** of women in leadership positions.

2050
- **Reach Net Zero** Scope 1&2 emissions.

Others
- Strive for **zero** accidents.

Our Performance





2025 emissions are **84% below our 2018 baseline** and **52% below our 2030** goal.

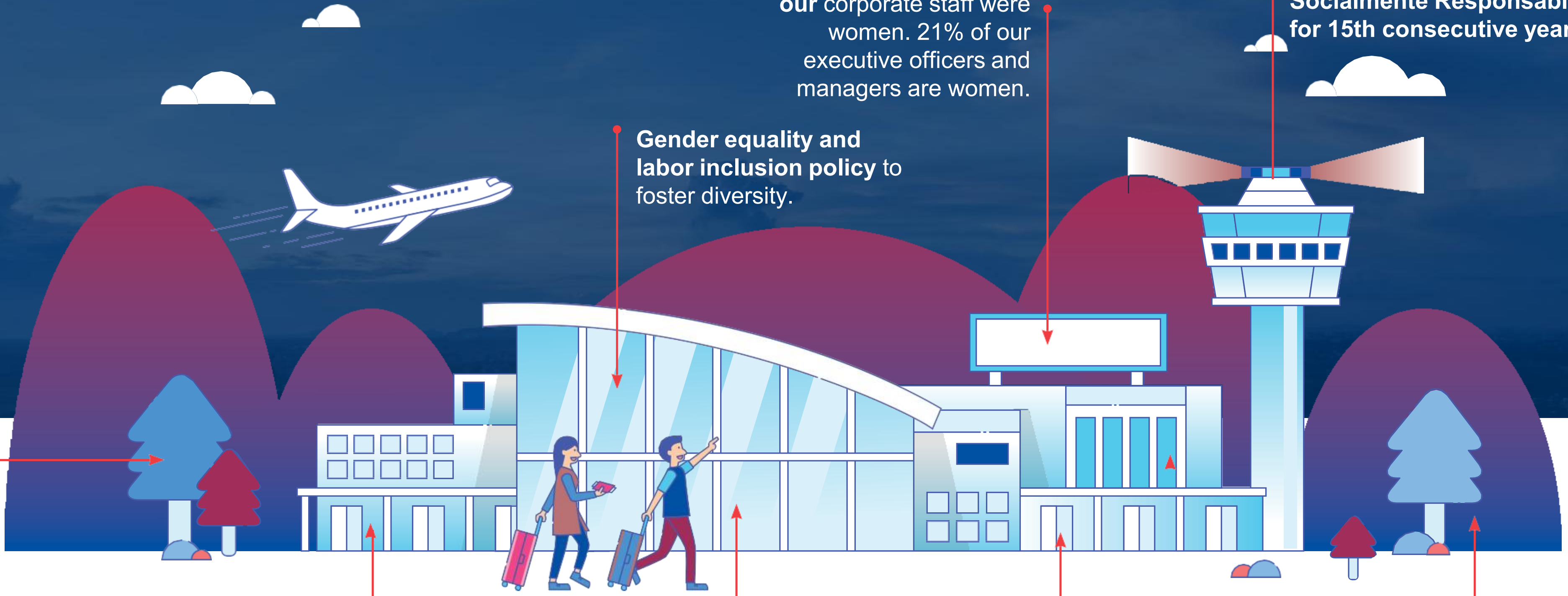
All objectives use 2018 as base year.
Each Scope 1&2 emissions are equivalent to a metric ton of CO2.

Social and Governance Matters

Socially Responsible Company "Empresa Socialmente Responsable", for 15th consecutive year.

During 2025, 30% of our corporate staff were women. 21% of our executive officers and managers are women.

Gender equality and labor inclusion policy to foster diversity.



Code of Ethics and Anticorruption Code. Abided by VINCI's Code of Ethics, Anticorruption Code and Guide on Human Rights.

Audit and Corporate Practices Committees composed by independent directors. 3 out of 11 board members are women.

Practices regulated by **CNBV and SEC.**

Compliance of requirements established by **Sarbanes-Oxley Law.**

Corporate governance based on international corporate ethics, transparency and compliance **standards.**

Certifications and Awards

Environment

AIRPORT CARBON ACREDITATION
Level 3 Accreditation "Optimization" from the Airport Carbon Accreditation Program ("ACA") for the Group's 13 airports renewed in 2025.

UNITED NATIONS GLOBAL COMPACT
In 2025, OMA reaffirmed its commitment to sustainability by once again becoming a signatory to the most significant global initiative in this field: the United Nations Global Compact.

CARBON DISCLOSURE PROJECT
We answered the CDP questionnaire on climate change, where we achieved a C score.

Safety & Security, Health

SMS CERTIFICATION
This certification ensures safe airport operations through effective risk management based on applicable regulations. By the end of the reporting year, a total of 12 of our airports have this certification.

CIVIL AERODROME CERTIFICATION
As of 2025, 12 out of our 13 airports are certified as Civil Aerodromes.

ENVIRONMENTAL QUALITY
Granted to 7 airports by the Federal Office for the Protection of the Environment (PROFEPA).

Human Capital & Social Responsibility

Inspiring cultures Mexico
In 2025, OMA continues to be certified by the Mexican Institute of Culture and Institutional Climate under the "Inspiring cultures Mexico" Program.

CSR AWARD
For 15 consecutive years, OMA has been recognized as a Socially Responsible Company.

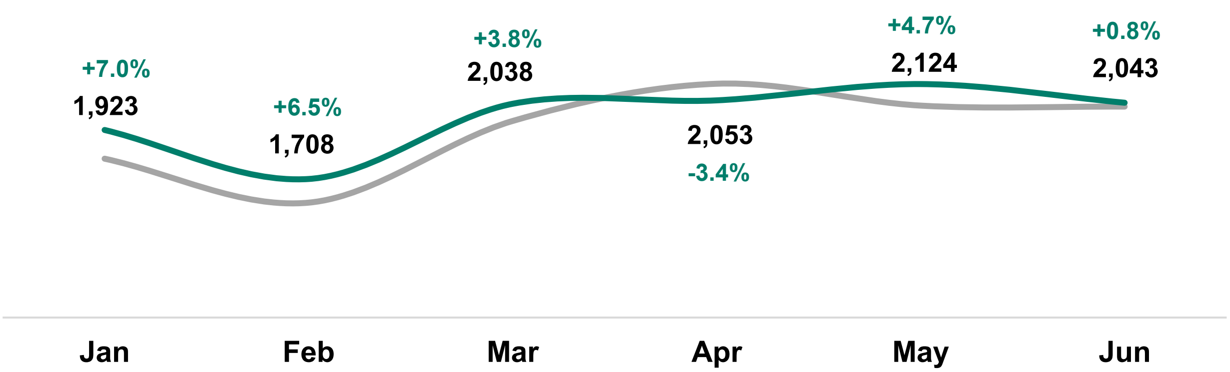
SAFE AWARD COMPANY

HEALTH SECURITY DISTINCTION

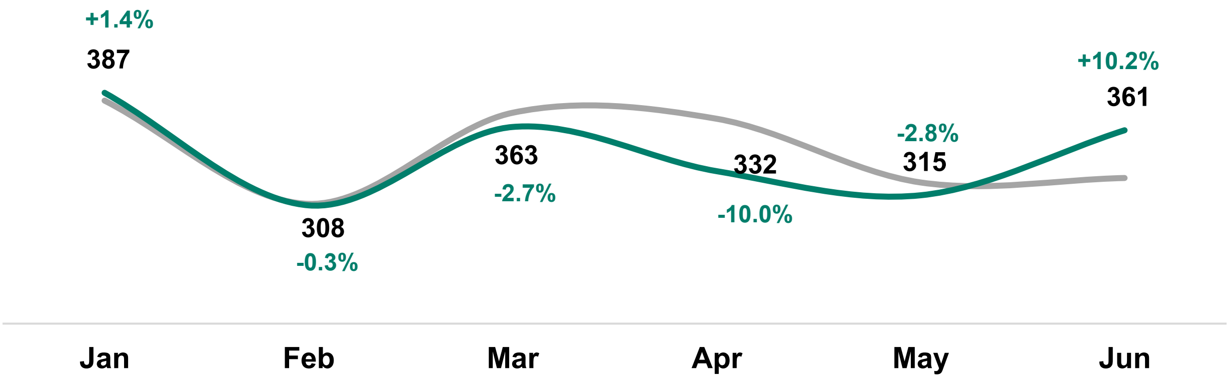
6M26 vs 6M25 Passenger Performance

6M26 — 6M25

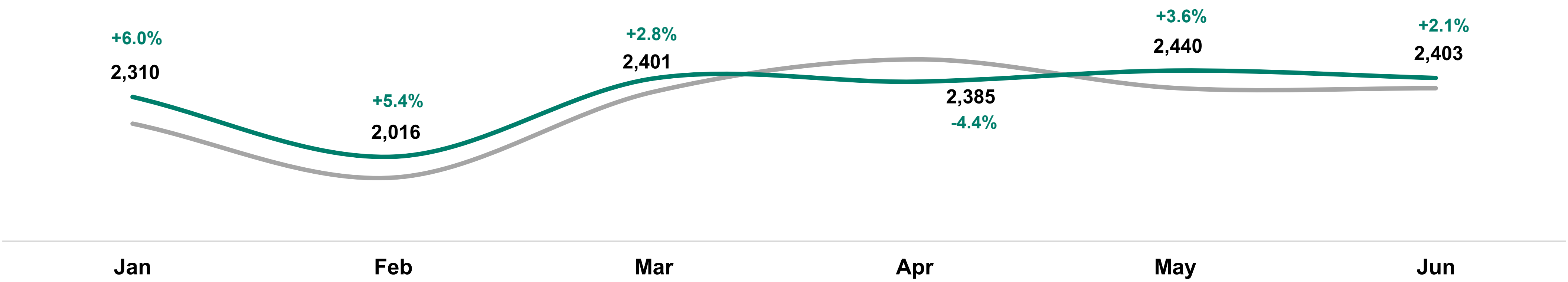
Domestic +3.0% 6M26 vs 6M25



International -0.9% 6M26 vs 6M25



Total Terminal Passengers +2.4% 6M26 vs 6M25



Figures in thousands of passengers

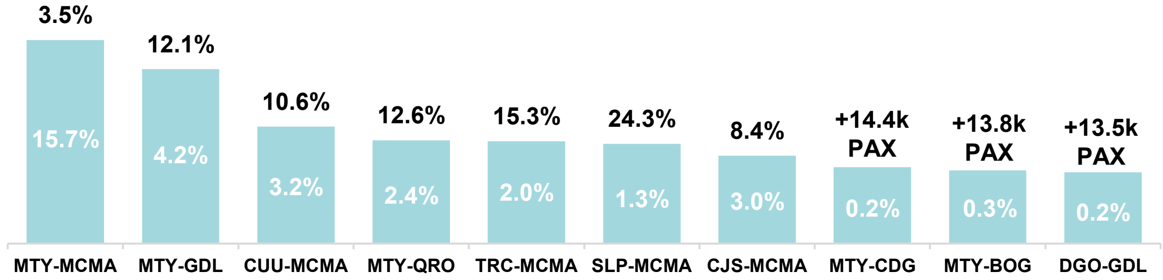
Route Development

Top 10 Largest Routes
(By passenger traffic volume)
6M26

31 routes opened in 6M26

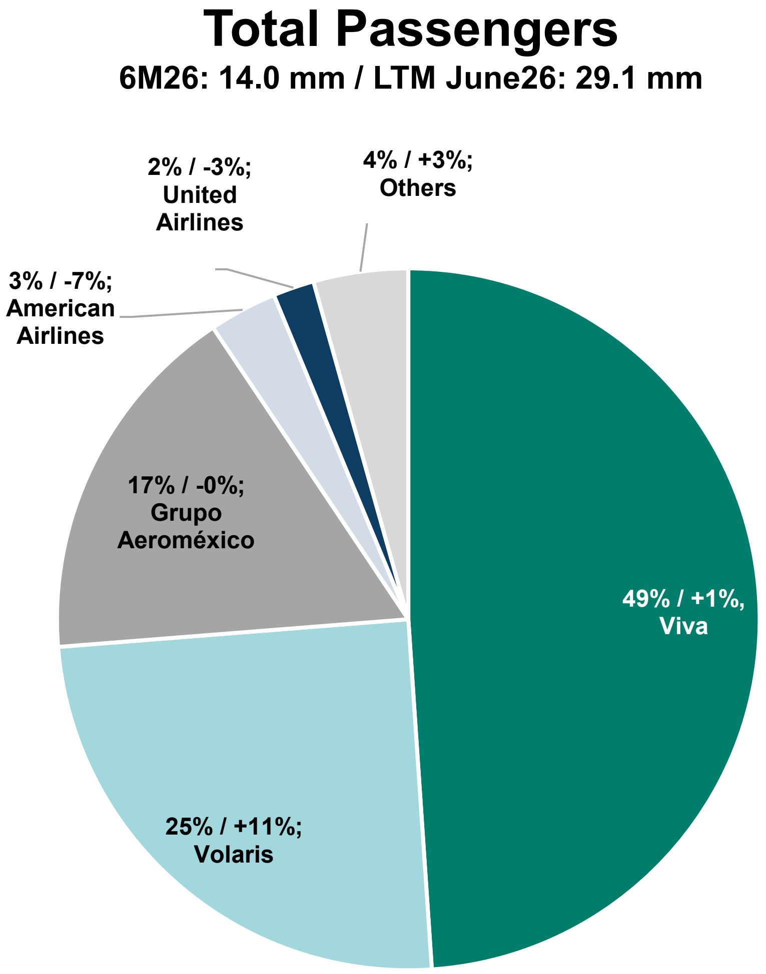
Top 10 Routes with Largest Passenger Traffic Growth
(By passenger volume growth)
6M26

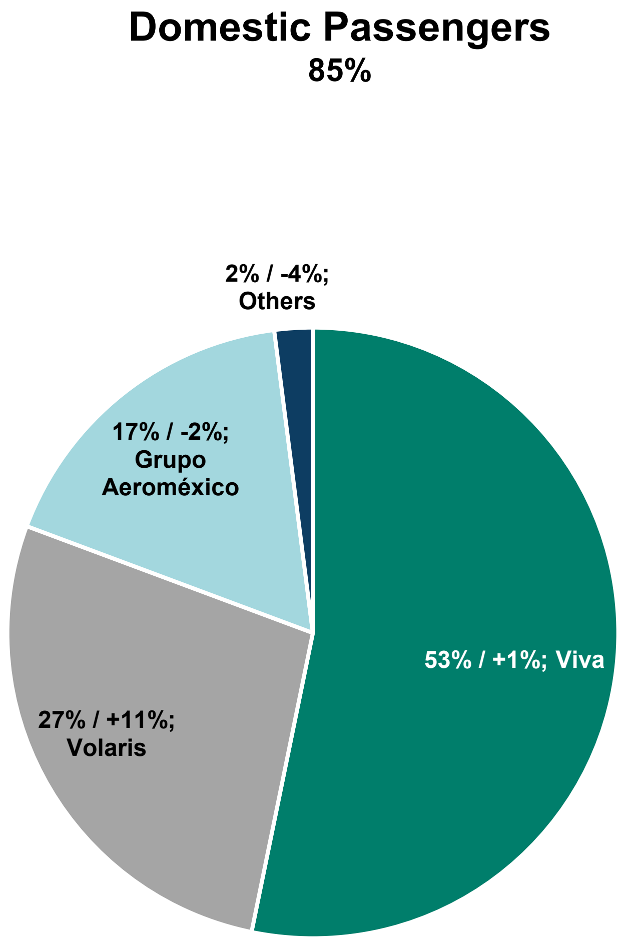
+326k passengers
Added in 6M26 vs 6M25

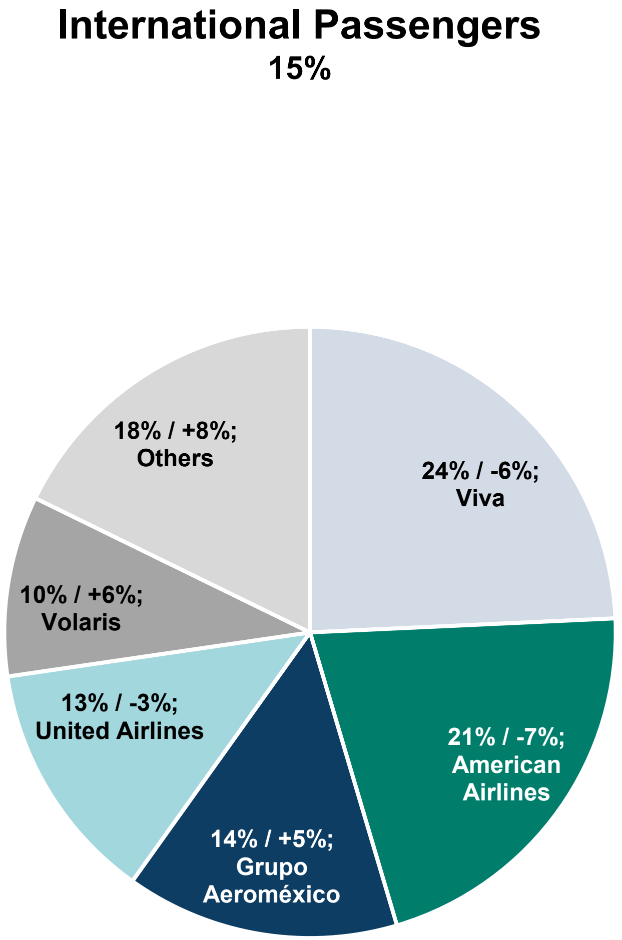


Note: Percentages inside the graph represent passenger share by route. Percentages outside the graph represent % change vs comparable period of 6M25
Metropolitan Area includes Mexico City, Toluca and AIFA Airports.

Airline Breakdown 6M26

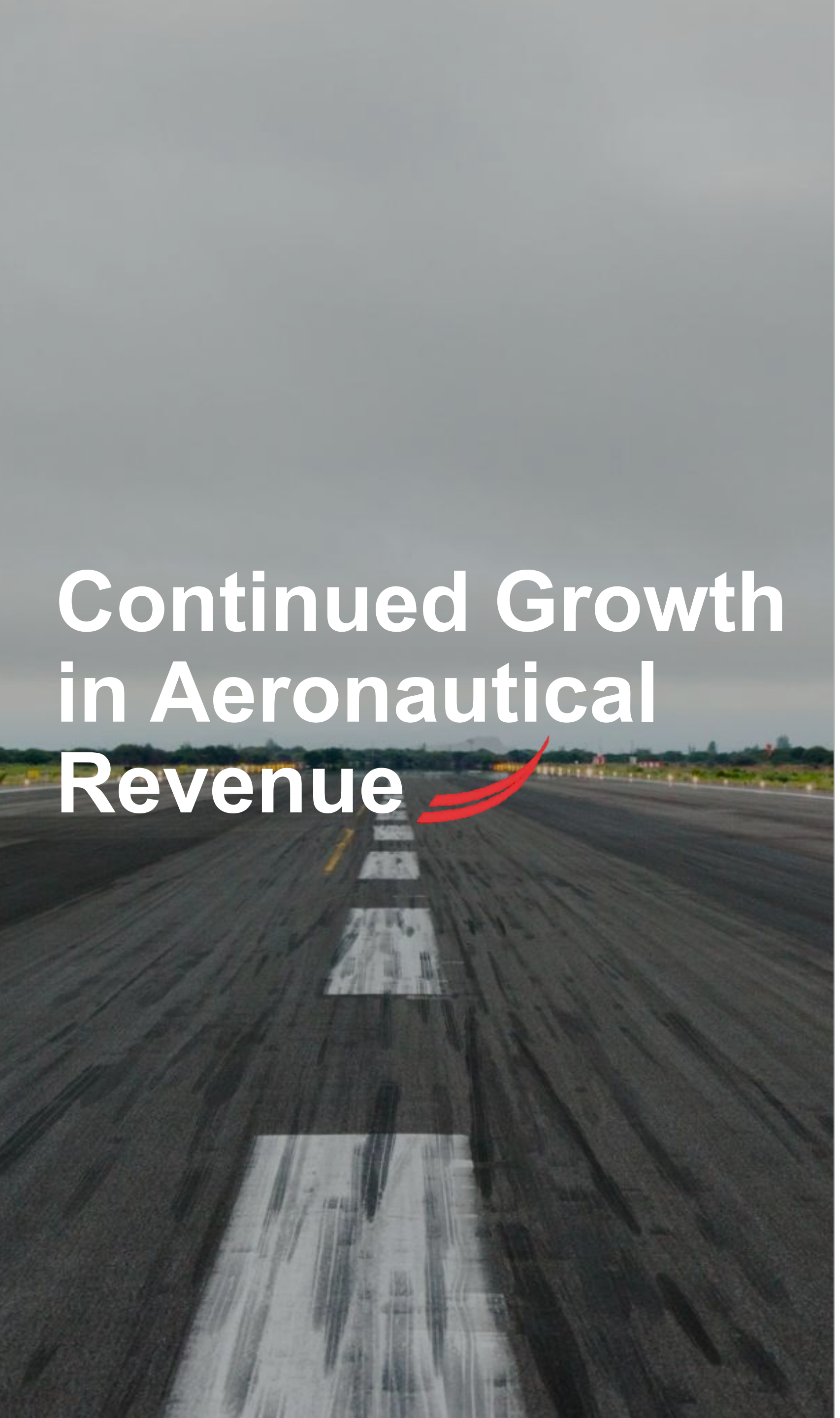


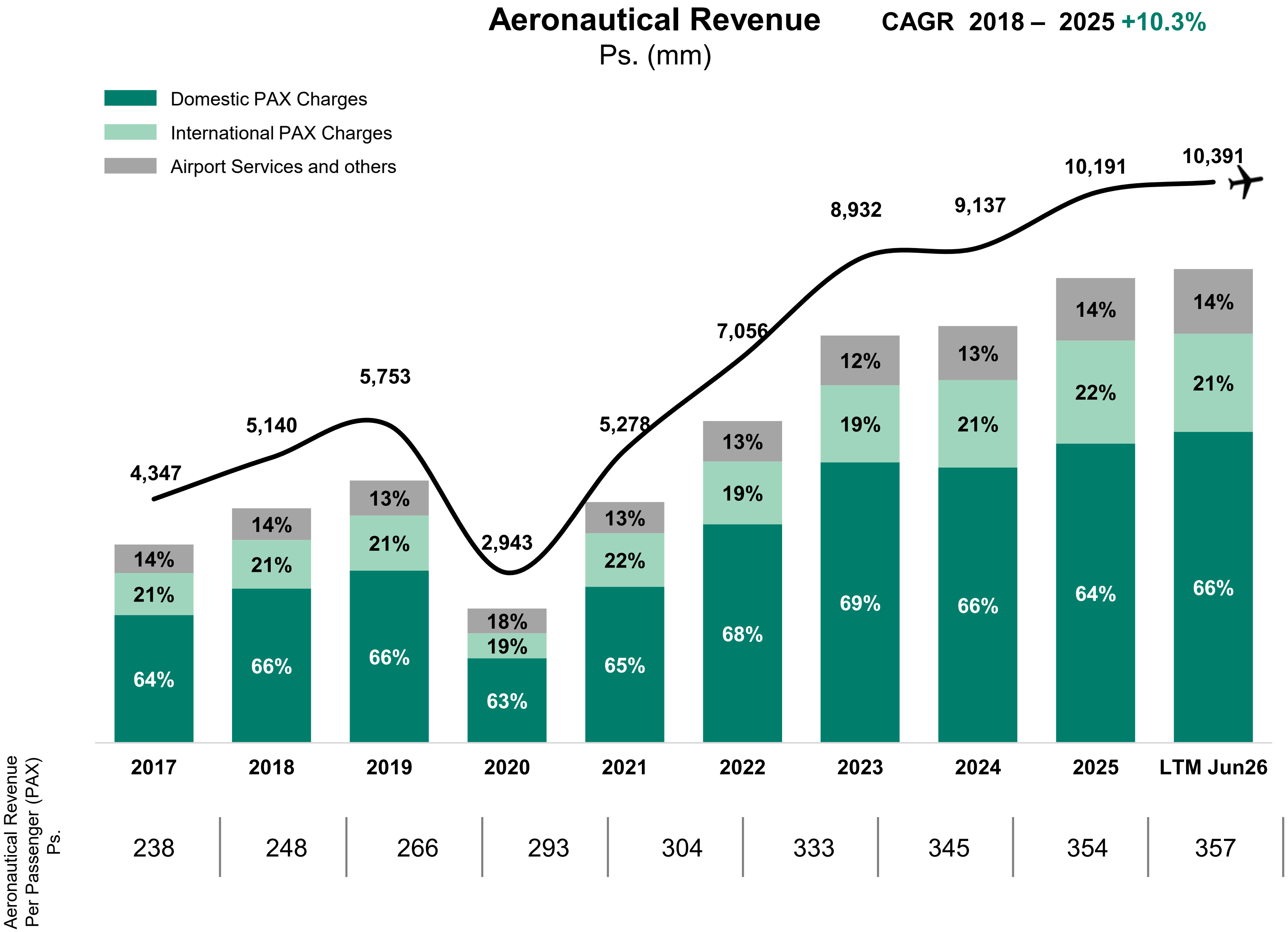




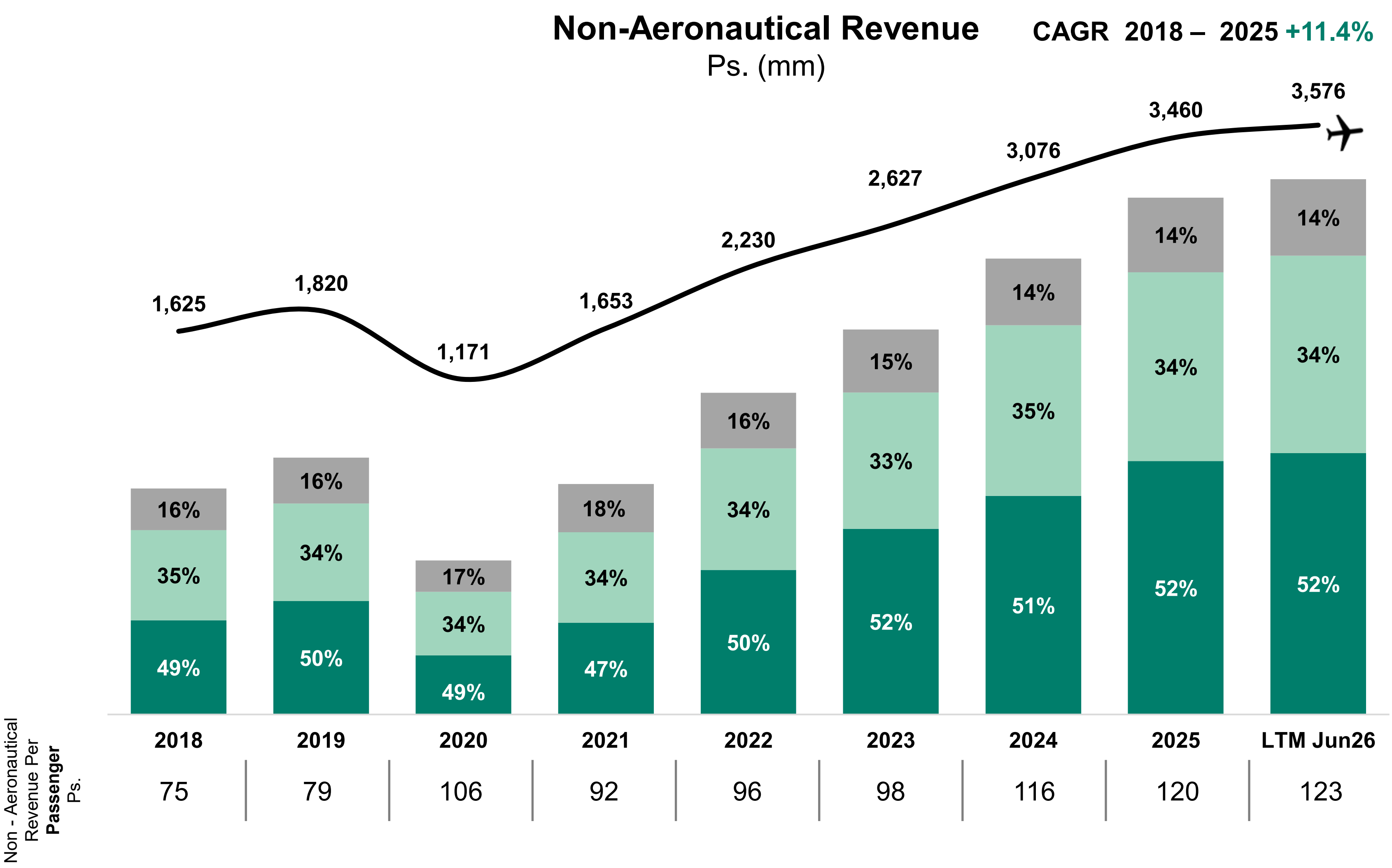
Note: Percentages in graphs represent 1) Passenger share by airline and 2) % change 6M26 vs 6M25

Continued Growth in Aeronautical Revenue





Solid Non-Aeronautical Revenue Performance



Complementary Activities
Baggage-screening systems and leasing of non-essential space to airlines.

Diversification Activities
2 hotels, 3 bonded warehouses, 1 industrial park and real estate services.

Commercial Activities
Operation of parking facilities, advertising and leasing of space (retail, F&B, financial services, OMA Premium Lounges and others, including participation on sales) in our airports.

Commercial Strategy

OMA has a commercial area of approximately 24,801 m^2 in its 13 airports.

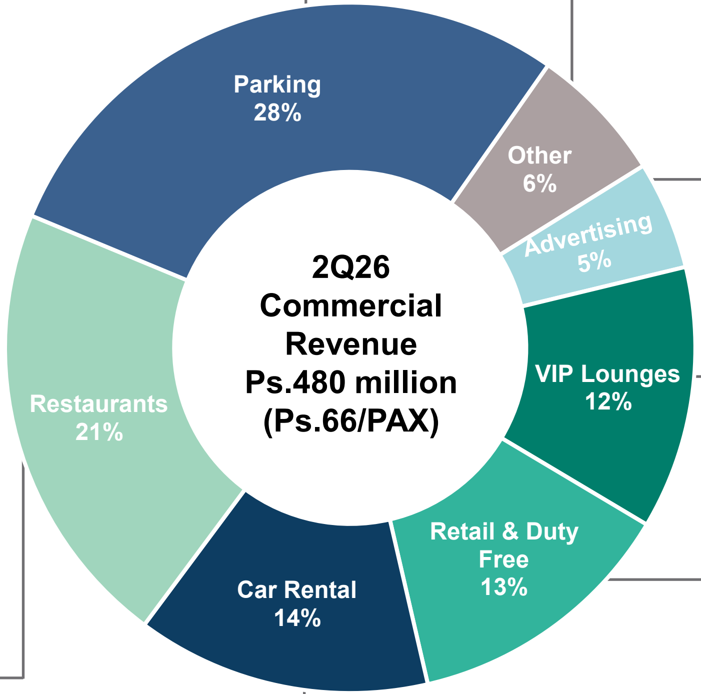
We constantly look for the optimization of these areas and the diversification of products and services aligned to our passenger needs.

- Optimization of passenger **exposition to commercial areas**
- Increase of both **domestically and internationally recognized brands**
- Maintenance of **high occupancy** levels
- Incorporation of **innovative advertising**
- Development of **premium offer**

Commercial Revenue

Parking

Direct operation and management of parking areas across our airports



Other

Includes communications and networks, shared time, hotel promotion, financial services and passenger services.

Advertising

Along with advertising providers, we commercialize 900+ advertising spaces

Restaurants

130+ spaces for local and international franchises 11,745 m^2

VIP Lounges

20 lounges in 4,246 m^2, of which 14 are directly operated by OMA under the OMA Premium Lounge brand.

Car Rental

244+ spaces of reservations, VIP services, delivery offices and vehicle shelter spaces

Retail & Duty Free

162+ spaces for retail 6,991 m^2

Note: % of commercial revenues in 2Q26.

OMA

Diversification Revenue

15%* | 9%* | 6%* | 4%* | 2%*

OMA CARGA

Revenues: +29.1% vs 2Q25

NHT2 COLLECTION

Avg. Room Rate: 3,158 (vs 2,994 in 2Q25)
Occupancy Rate: 87.1% (vs 83.6% in 2Q25)

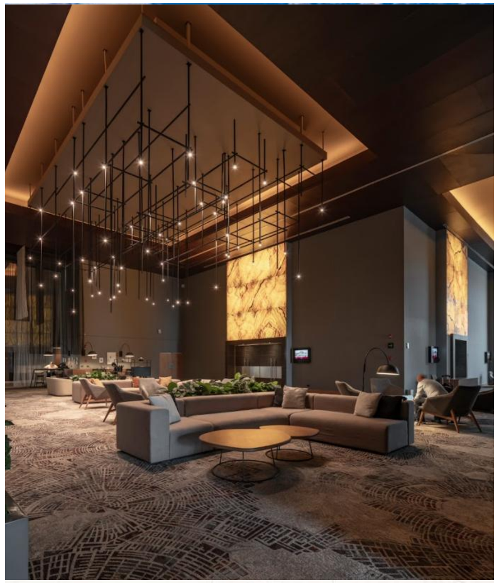
INDUSTRIAL PARK MTY

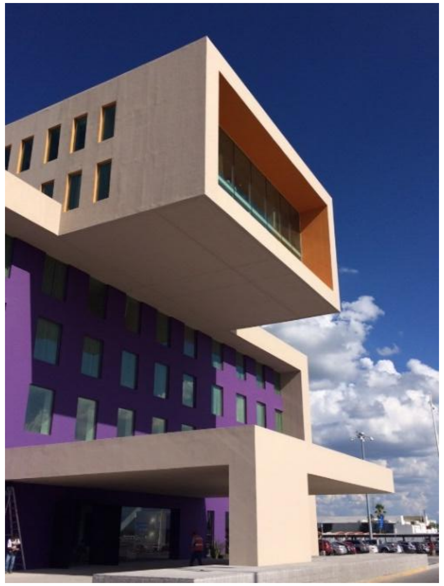
Revenues: +9.1% vs 2Q25
Warehouses leased: 19 (~140,955 m2)

HILTON GARDEN INN

Avg. Room Rate: Ps. 3,531 (vs 3,224 in 2Q25)
Occupancy Rate: 73.1% (vs 75.9% in 2Q25)

REAL ESTATE & OTHER

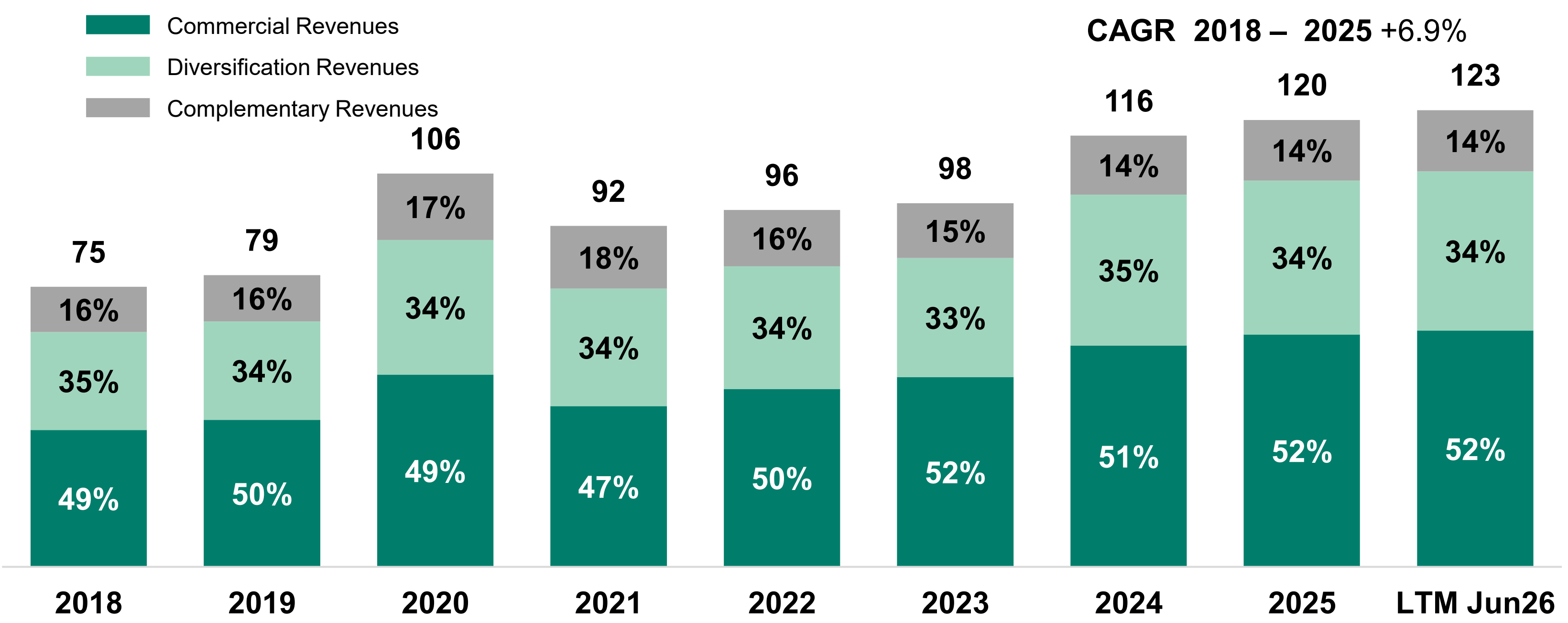




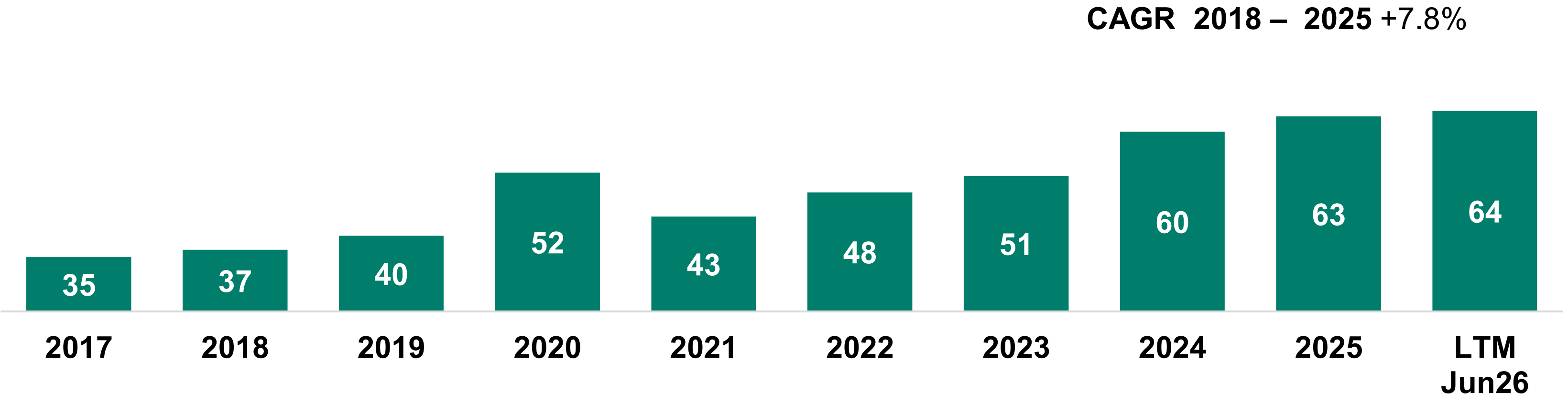
* Percentage of Non-Aeronautical Revenue (NAR) as of 2Q26.

Historical Non-Aeronautical Revenue Growth per PAX

Non-Aeronautical Revenue per Passenger



Commercial Revenue per Passenger

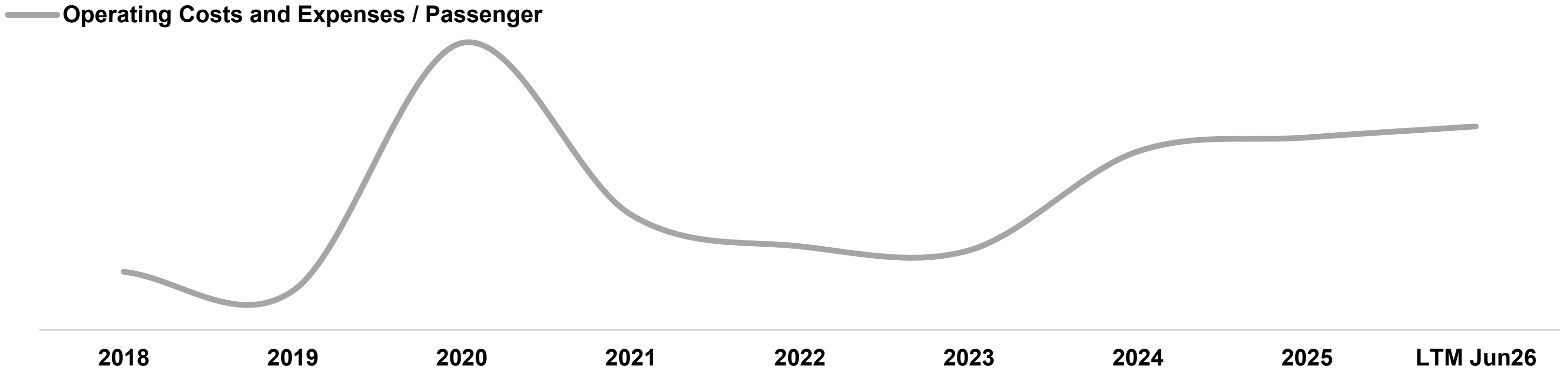


Figures in pesos.

Cost and Efficiency

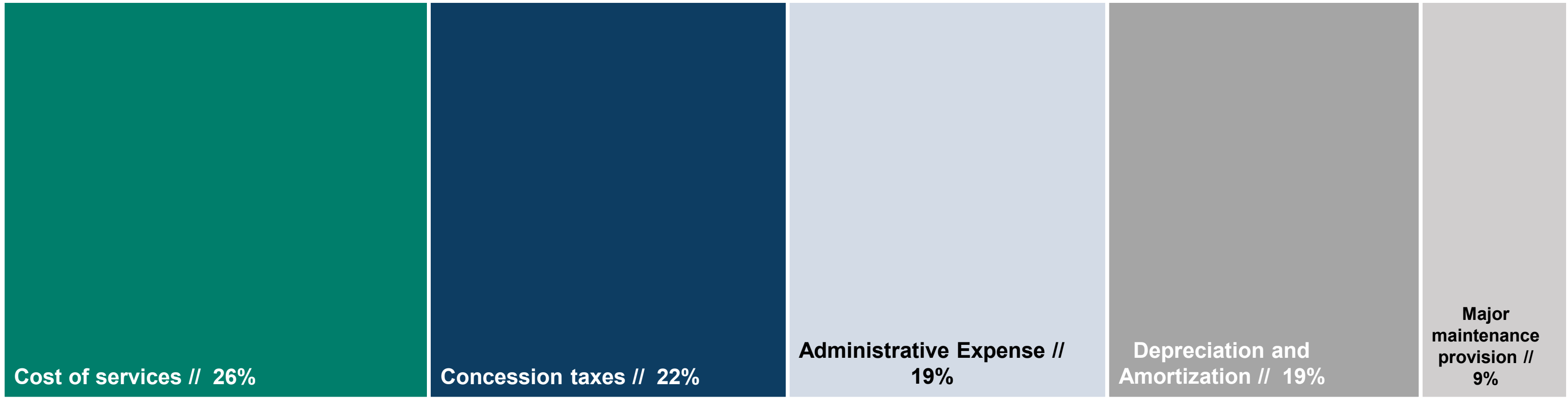
Strategy

- Development of a **culture of savings**
- Improvement of operational systems
- Seek **operational leverage**
- **Optimization** of contracted services
- Energy consumption **efficiency**
- Management of human capital



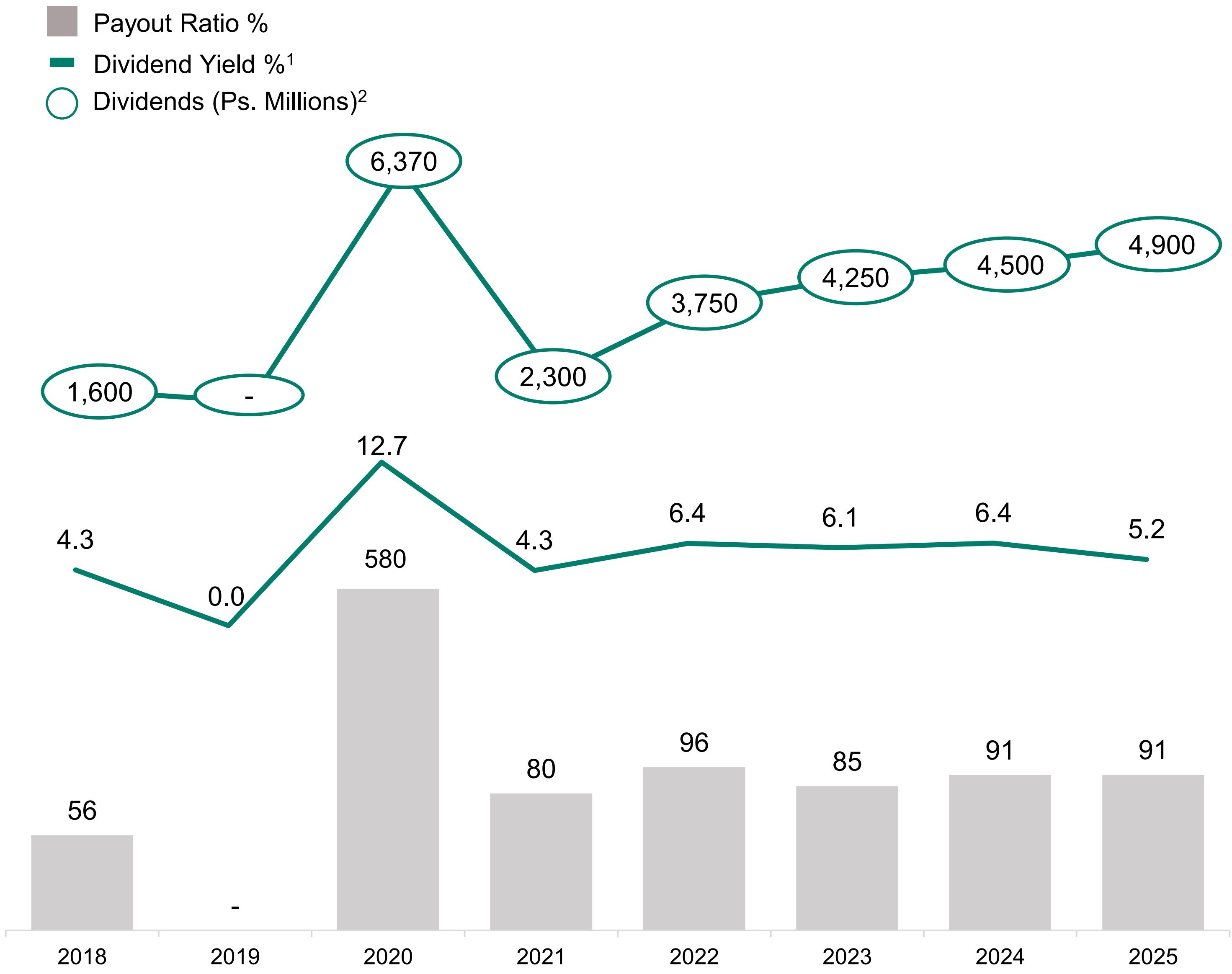
(Index 100=2017)

Note: 2020 Index affected by Covid-19 pandemic.



Note: Percentages in graphs represent % of total of Operating Costs and Expenses as of 2Q26. Excludes construction costs and other (income) expense – net.

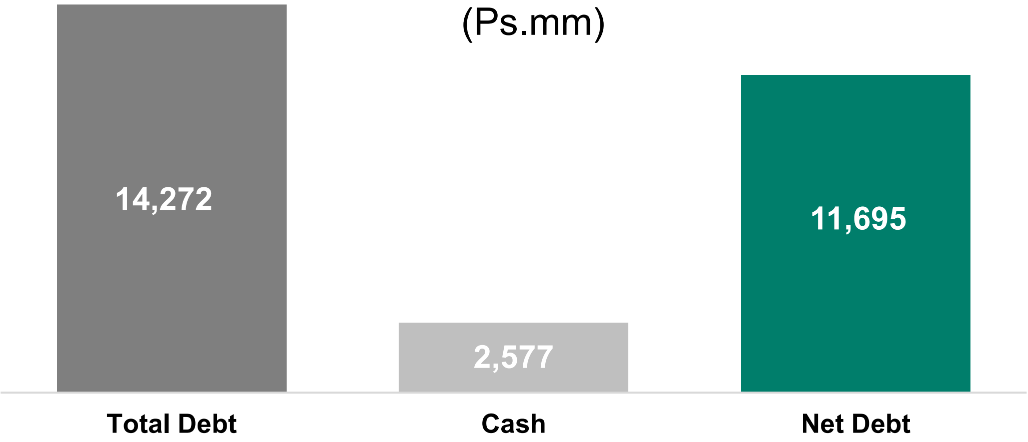
Attractive distributions to Shareholders



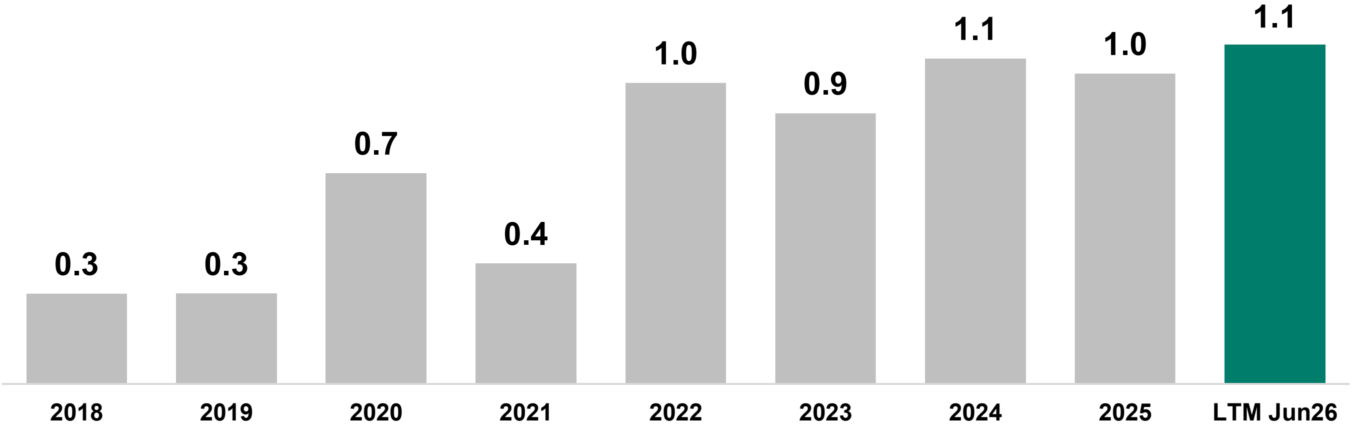
[1] Dividend yield was calculated with the share price at the end of each year.
[2] The amounts shown were paid in the following year, after the annual shareholders' meeting.

Healthy Balance Sheet

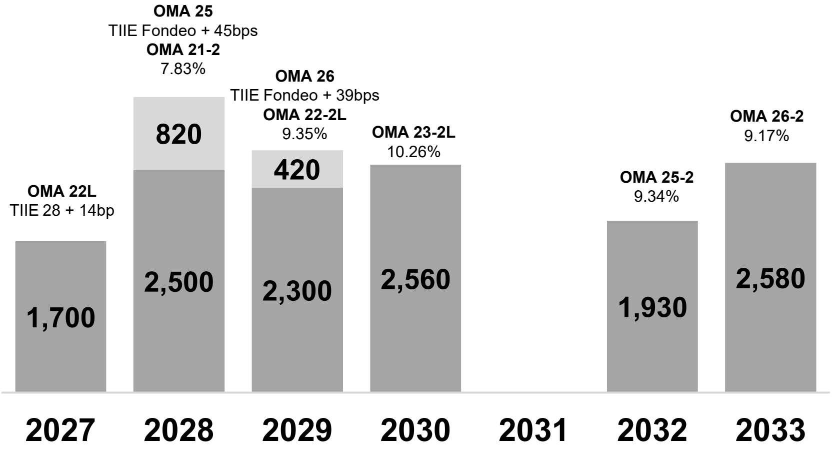
Strong Financial Position
(Ps.mm)



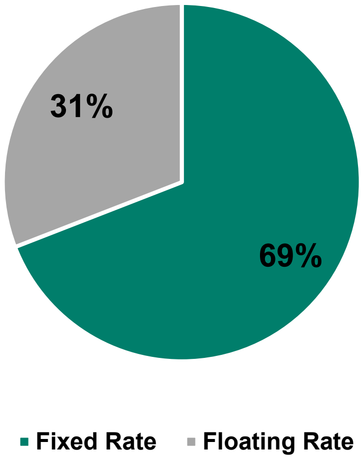
Low Leverage
(Net Debt/Adjusted EBITDA)



Manageable Maturity Profile
(Proforma Figures - Ps.mm)



Debt Profile

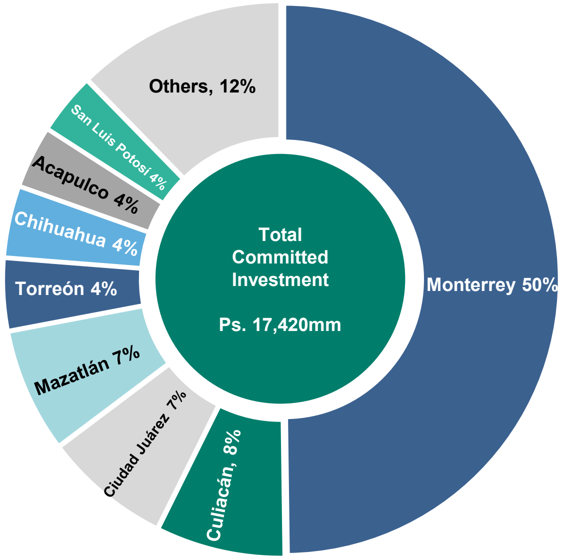


Highest Credit Ratings in Mexico

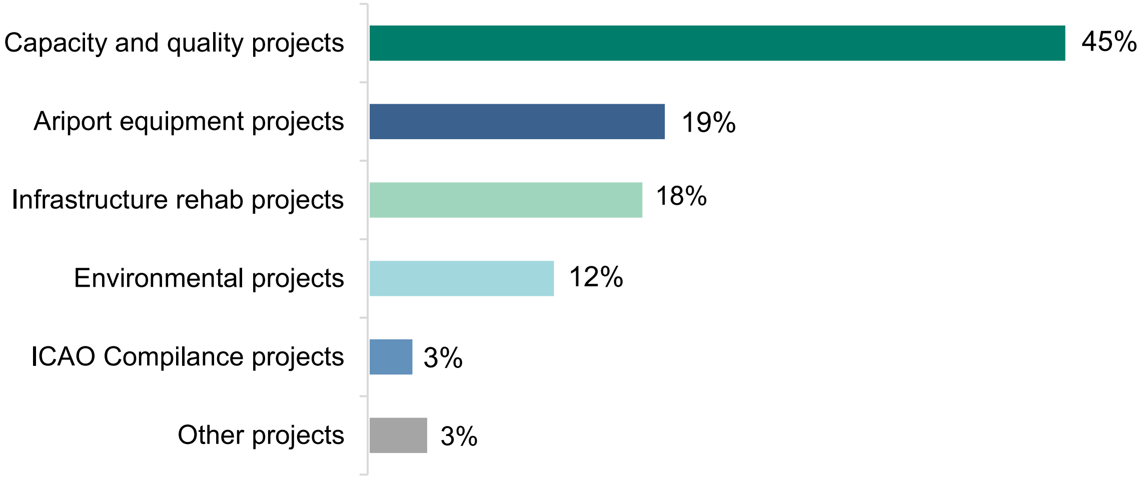
Information as of June 30, 2026, except for maturity profile, which is Proforma, as of July 21, 2026. Includes financial leases.
All OMA´s debt is denominated in MXN.
TIIE: Mexican Interbank Equilibrium Interest Rate

Master Development Program 2026-2030

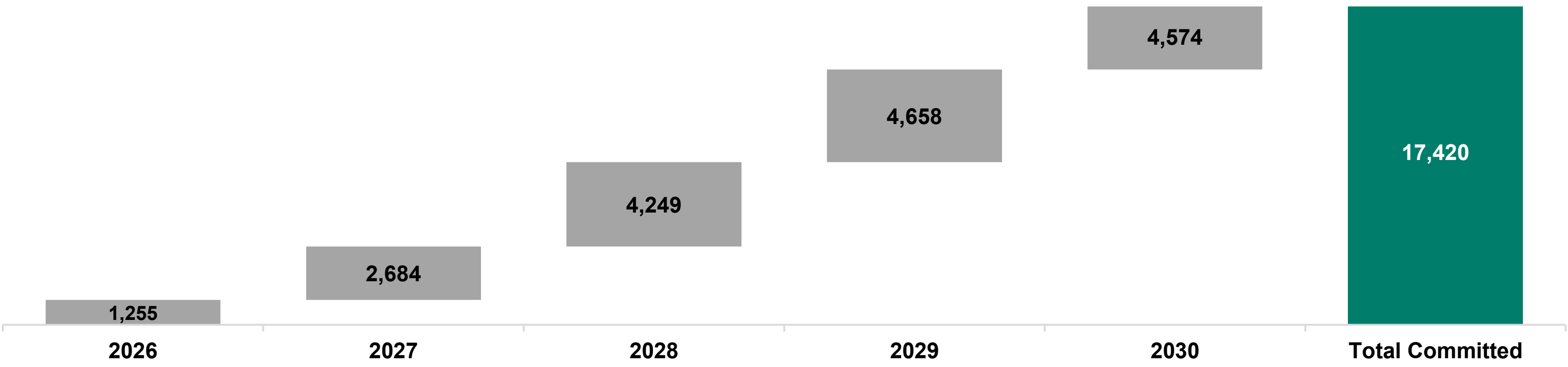
Investments in line with passenger contribution



Committed Investments by Type



Committed Investments by Year



Note: 18% of Total Committed Investments Represents Major Maintenance
Figures expressed in million Pesos of June 2026.

Monterrey Airport - Evolution

Expansion and renovation of Terminal A

Start of operations 4T26

Start of operations 4T27

Actual

Capacity (mm Pax)

Terminal A: 7.5
Terminal B: 3.4
Terminal C: 4.6

Total	**15.5**

Total Area

81,183 m²

Expectation

Capacity (mm Pax)

Terminal A: 16.1
Terminal B: 3.4

Total	**19.5**

Total Area

104,178 m²

Commercial spaces +26%
Terminal building +28%

Expansion and remodeling – Culiacán Airport

Start of operations
2T27

Capacity (mm Pax)
1.9 → 3.4

Total Area
12,128 m² → 24,814 m²

Terminal Building +116 %

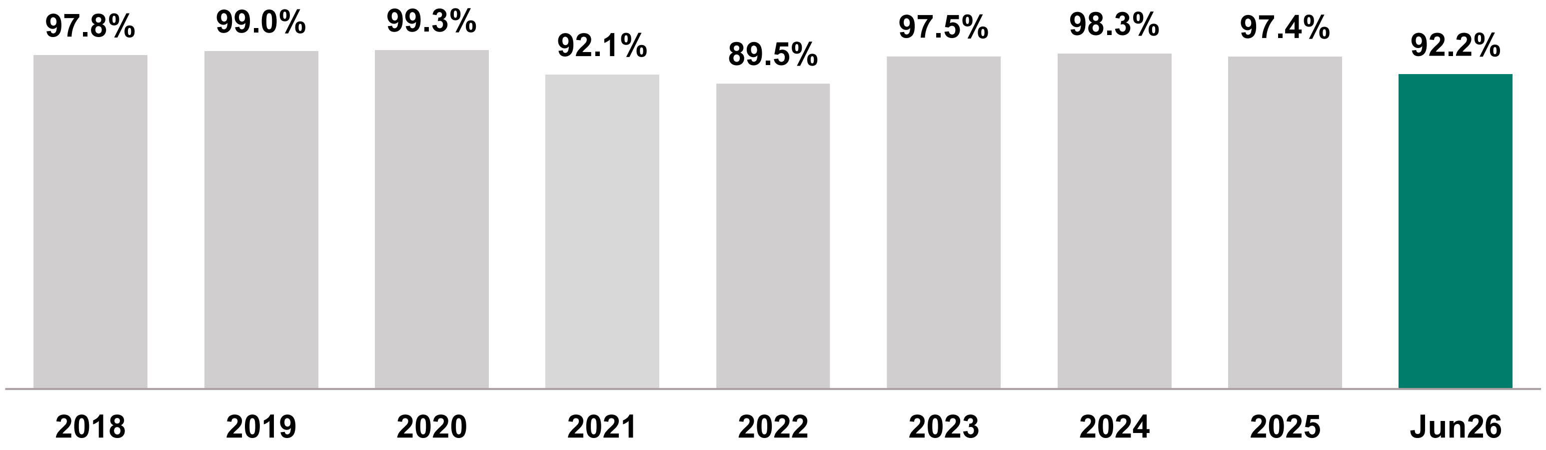
Commercial spaces +49 %

Boarding gates

Check-In Area

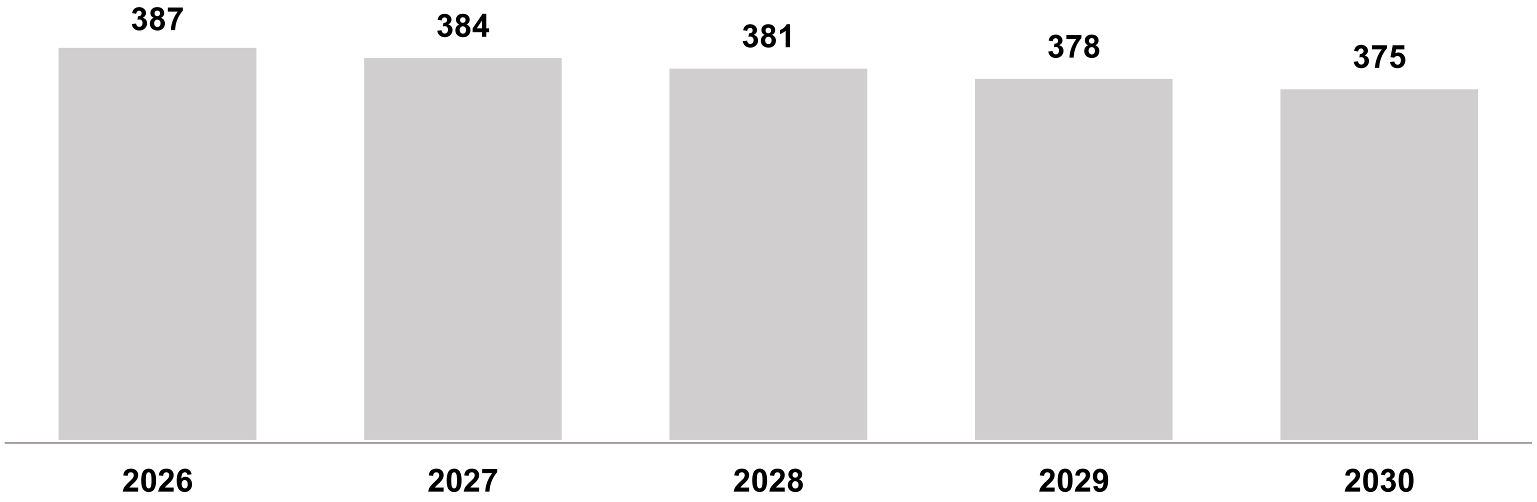
Maximum Tariffs

Maximum Tariff Compliance



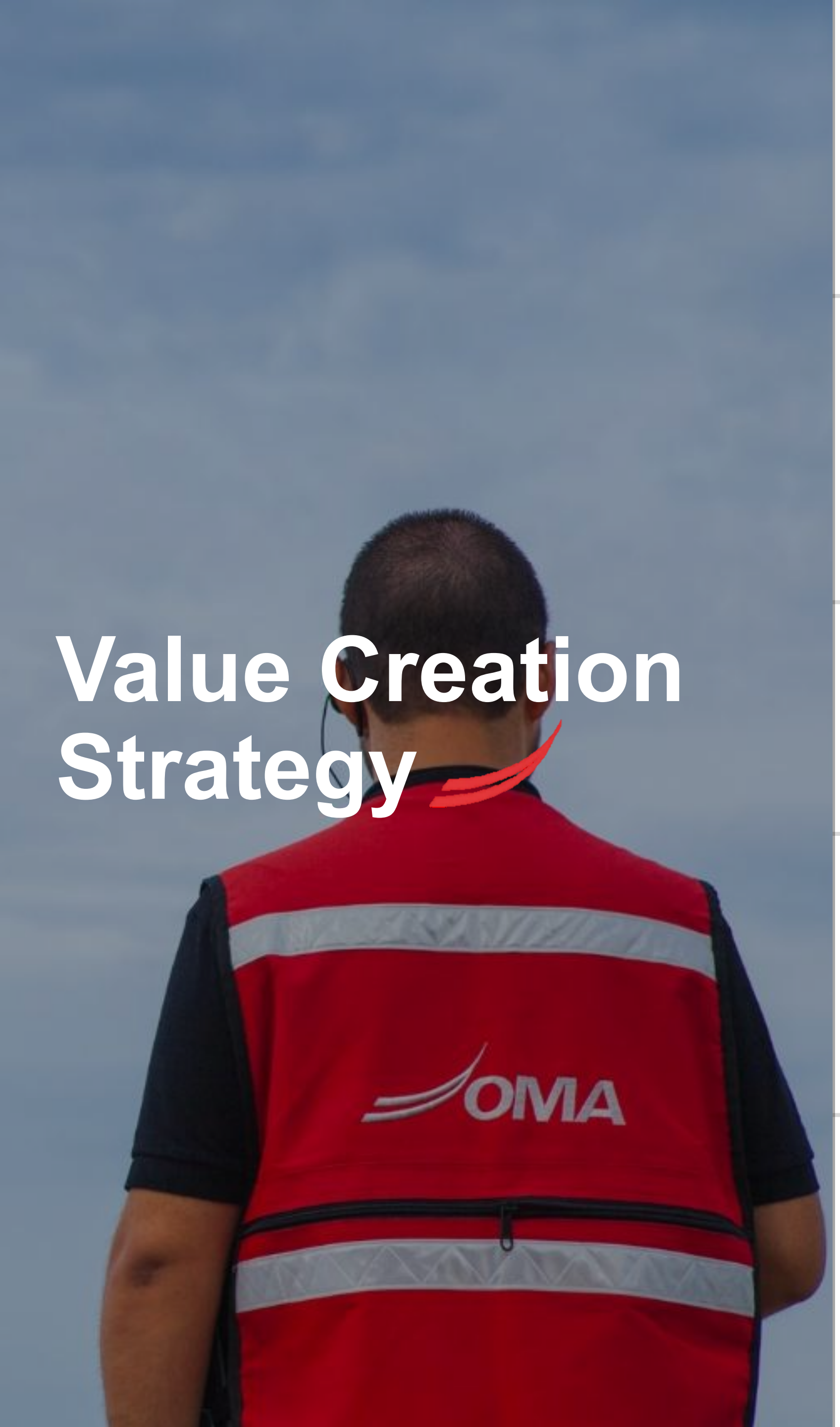
Visibility on Tariffs – 2026-2030

(Maximum Tariffs per year [1])



[1] Weighted average using 2025 passenger traffic, expressed in constant MXN of December 31, 2025, and discounted by efficiency factor effect.

Value Creation Strategy



1 Foster Passenger Traffic and Connectivity

- Monterrey HUB
- Regional bases of operation
- International passenger development

2 Maximize Commercial Revenues

- Increase commercial areas
- Concentration of commercial activity in airside
- Direct operation of businesses (VIP Lounges)
- Competitive process for bidding new spaces and renewals

3 Diversification of Revenues

- OMA Carga growth
- Industrial parks, real estate and hotel developments

4 Financial Strategy

- Maximize shareholder distribution
- Optimize capital structure
- Maintain a high credit rating

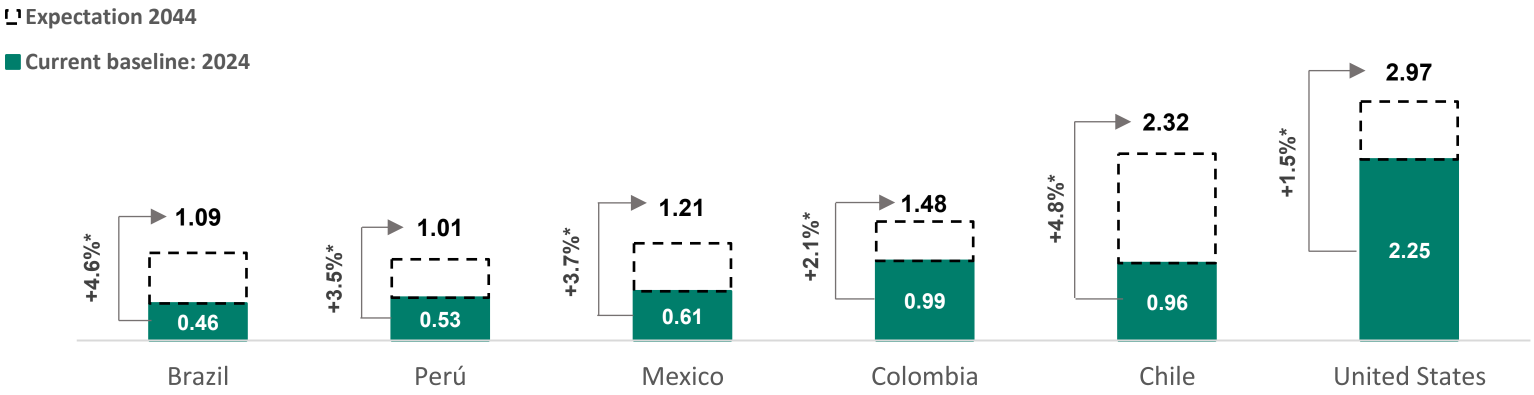
5 OPEX Efficiencies

- Self-generated energy
- Operational leverage
- Optimization of contracted services

Mexico's Favorable Demographics

Air Industry has Low Penetration in Mexico…

Flights per capita per year

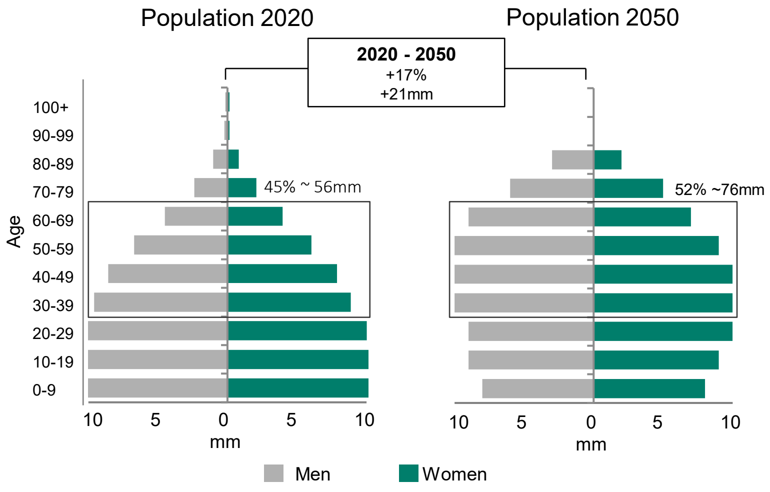


Source: Airbus 2025. (Global Market Forecast 2024-2044)
*CAGR 2024-2044

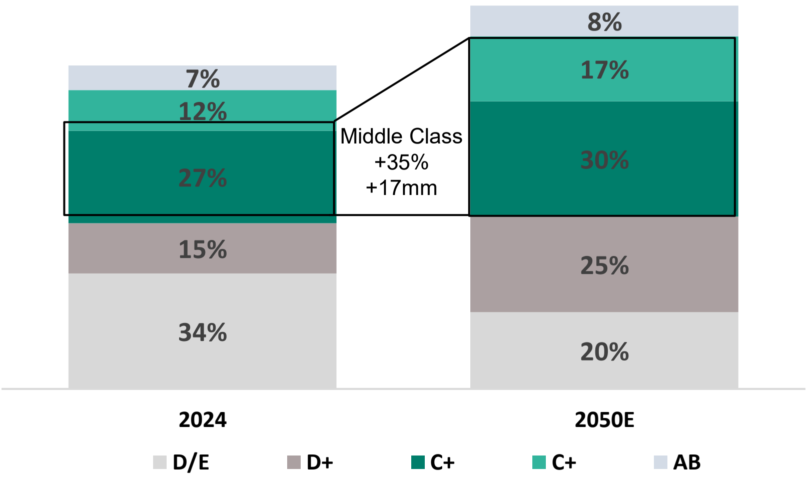
And favorable demographics

Growing potentially new travelers

Population in Mexico by age and gender

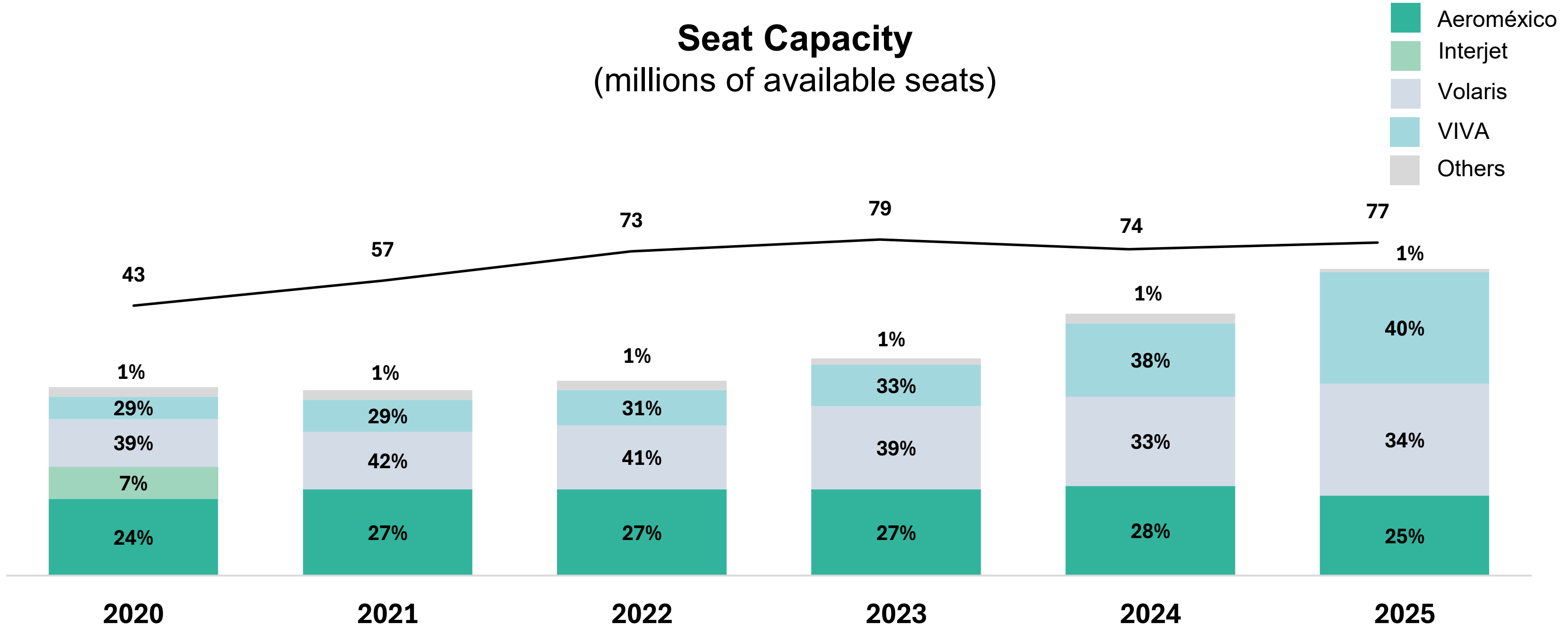


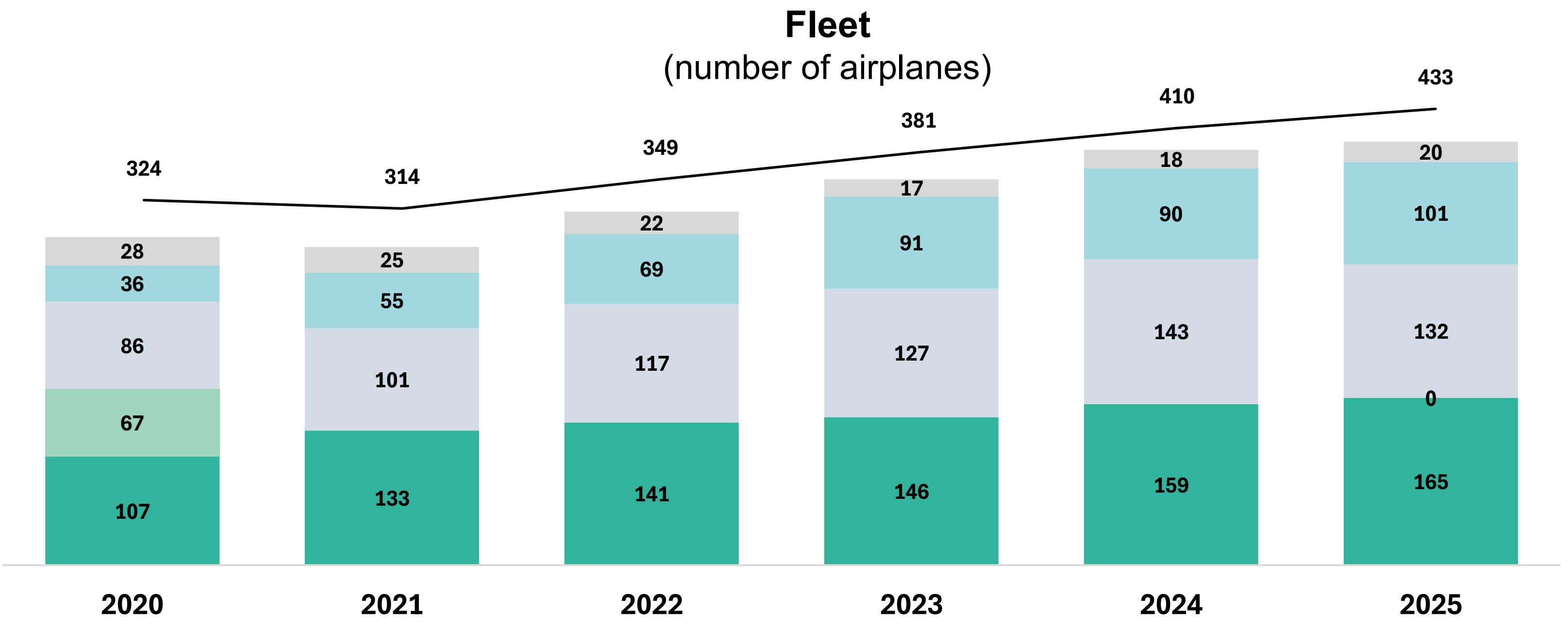
Population in Mexico by class



Source: CONAPO, INEGI, World Bank Data 2022; AMAI

Industry Capacity in Mexico





Source fleet: airlines' official annual reports airline and AFAC reports.
Source seat capacity: OAG, Mexican carriers' total domestic published capacity.

Contact

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